

Adopted August 12, 2024



TABLE OF CONTENTS

Chapter 1 –	Introduction	1-1
1.0 Overview		1-1
2.0 Regulator	y Context	1-3
3.0 Public Par	ticipation	1-4
4.0 General P	lan Consistency	1-9
5.0 Analysis o	of the Previous Housing Element	1-9
6.0 Looking A	head	1-10
7.0 Key Defin	itions and Acronyms	1-10
Chapter 2 –	Goals, Policies, and Programs	2-1
Required Pro	gram Components	2-1
Goal HO-1 –	Provide Adequate Sites	2-3
Goal HO-2 –	Ensure the Availability of a Variety of Housing Types	2-5
Goal HO-3 –	Conserve, Rehabilitate, and Enhance the Condition of the Existing Housing and Residential Neighborhoods	
Goal HO-4 –	Facilitate the Provision of Housing Suited to Persons with Special Needs	2-15
Goal HO-5 –	Encourage and Support the Development of Affordable Housing	2-19
Goal HO-6 –	Encourage Sustainable Housing Development and Energy Conservation	2-21
Goal HO-7 –	Promote Equal and Fair Housing Opportunities for All People	2-22
Chapter 3 –	Previous Housing Element Analysis	3-1
Appendix A -	- Needs Assessment, Housing Constraints, & Assessment of Fair Housing	A-1
Appendix B –	- Inventory of Sites, Sites for Emergency Shelters, and Lands Available for Re Development	
Appendix C -	- Funding Resources	C-1
Appendix D -	- Glossary	D-1
	Public Outreach and Community Engagement	
1.1.		

Chapter 1 – Introduction

Table of Contents

1.0 Overview	1
2.0 Regulatory Context	
3.0 Public Participation	
4.0 General Plan Consistency	
5.0 Analysis of the Previous Housing Element	
6.0 Looking Ahead	
7.0 Key Definitions and Acronyms	

1.0 Overview

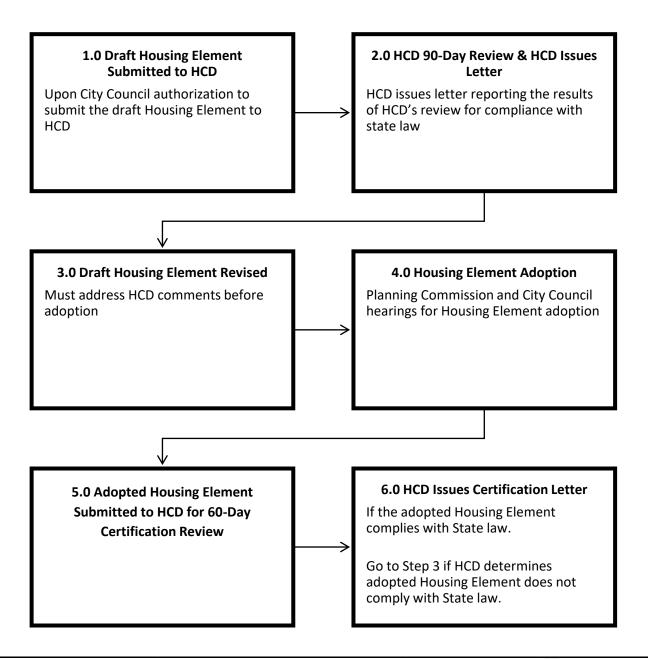
The Housing Element is a mandatory element of the Mt. Shasta General Plan. State law establishes that each city accommodate its fair share of affordable housing as an approach to distributing housing needs throughout the State. State Housing Element law also recognizes that in order for the private sector to address housing needs and demand, local governments must adopt land-use plans and implementing regulations that provide opportunities for, and do not unduly constrain, housing development by the private sector. Unique from other general plan elements, State law requires local governments update their housing element every eight years.

Housing Elements are also subject to detailed statutory requirements. Unlike other general plan elements, Housing Elements are subject to review and approval (referred to as "certification") by the State. The California Department of Housing and Community Development (HCD) reviews every local government's Housing Element and determines whether it complies with State law. Because the Housing Element is part of the City's General Plan, obtaining housing element approval from HCD is critical for maintaining the City's General Plan compliance. Moreover, there are State funding programs for transportation, infrastructure, and housing that require (or consider) a local jurisdiction's compliance with Housing Element Law. Figure 1 below illustrates the process of Housing Element preparation and adoption and HCD's role in this process.

The Housing Element is a policy document that identifies Mt. Shasta existing and future housing needs and establishes proposed actions to facilitate the provision of housing to meet those needs for all income levels. The Housing Element's policies and programs in Chapter 2 reflect a combination of the concerns of the local Mt. Shasta community along with new State housing mandates. The purpose of the Housing Element is to establish specific goals and policies relative to the provision of housing, and to adopt a program to accomplish the City's housing goals and policies. In addition, the Element identifies and analyzes housing needs and resources and constraints to meeting those needs.

City of Mt. Shasta 6th Cycle Housing Element

Figure 1



This is Mt. Shasta's sixth Housing Element and it plans for the years 2023-2031. State law (Government Code Sections 65580 through 65589) mandates the contents of the Housing Element. By law, the Housing Element must contain all of the following:

- An analysis of housing needs of the city's population and to adequately plan to meet the existing and projected housing needs, including the jurisdiction's share of the regional housing needs allocation (RHNA).
- An inventory of land suitable for residential development, including vacant sites and sites having the
 potential for redevelopment.
- An analysis of housing constraints that impact housing production that identifies and analyzes potential
 and actual governmental constraints to the maintenance, improvement, or development of housing for
 all income levels, including housing for people with disabilities.
- Programs that implement the city's housing policies. Each jurisdiction must identify specific programs in
 its housing element that will allow it to implement the stated policies, and achieve the stated goals and
 objectives.
- An analysis of the jurisdiction's progress to implement the housing programs of the previous housing element, and the effectiveness of the programs.
- Actions that meaningfully promote and further fair housing opportunities in the community.

The Housing Element must also identify adequate residential sites available for a variety of housing types for all income levels; assist in developing adequate housing to meet the needs of very low-, low-, and moderate-income households; address governmental constraints to housing maintenance, improvement, and development; address the conservation of the existing affordable housing stock, and how the condition of the existing housing stock in need of improvement will be achieved; and promote housing opportunities for all persons.

Even though the focus of the Housing Element is on lower- and moderate-income households, the Element must address the housing needs and policy issues for the entire community and be consistent with the adopted policies of the rest of the General Plan.

2.0 Regulatory Context

Since Mt. Shasta's 5th cycle Housing Element was adopted in 2014, a significant number of housing laws have been enacted. These new housing laws mandate new analyses or programs in each Housing Element and apply to the 2023-2031 Mt. Shasta Housing Element update. Wherever available, City staff has consulted the HCD guidance memos to prepare this Housing Element. These housing and Housing Element new laws include, but are not limited to:

• Accessory Dwelling Units (AB 3182, AB 671, AB 68, AB 587, AB 670, AB 881, SB 13) – These new laws limit local jurisdictions' ability to restrict the development of accessory dwelling units (ADU) in a variety of ways and mandate streamlined, ministerial approval of ADUs within defined conditions. For the purpose of the Housing Element, they clarify that a local agency may identify an ADU or JADU as an adequate site to satisfy RHNA housing needs. AB 671 specifically requires that Housing Elements include a plan to incentivize and promote the creation of ADUs that can offer affordable rents for very-low, low-, or moderate-income households.

- Affirmatively Furthering Fair Housing (AB 686) All Housing Elements adopted on or after January 1, 2021, must contain an Assessment of Fair Housing (AFH) prepared in accordance with HCD program guidance, an analysis of the Adequate Sites Inventory, a matrix of identified contributing factors to fair housing issues, and a program of actions that promote and affirmatively further fair housing opportunities throughout the community.
- No Net Loss (SB 166) As jurisdictions make decisions regarding zoning and land use, and as development
 occurs, jurisdictions must have a program to assess their ability to accommodate new housing on the
 remaining sites in their Housing Element site inventories. A jurisdiction must add adequate sites if land
 use decisions or development results in a shortfall of sufficient sites to accommodate its remaining
 housing need for each income category.
- Replacement housing (Gov. Code § 65583.2 subd. (g)(3)) A program for a policy requiring developers
 provide replacement units when occupied by, or deed restricted to lower-income households within the
 last 5 years, are converted or demolished
- Site Inventory (SB 6, AB 1397, AB 1486, AB 686, AB 725) The Housing Element establishes a jurisdiction's strategy to plan for and facilitate the development of housing over the planning period by providing an inventory of land adequately zoned or planned to be zoned for housing and programs to implement the strategy. These laws modified the content of the site inventory, including new analyses for capacity calculations, infrastructure requirements, suitability of non-vacant sites, size of site and density requirements, location requirements, sites identified in the previous Housing Element and rezone program requirements, among others.
- Emergency shelters and other emergency housing (AB 101, AB 2339) provides that the sites identified for emergency shelters must be in residential areas or are otherwise suitable, thus prohibiting local governments from situating shelters in industrial zones or other areas disconnected from services. The law also seeks to ease constraints on the development of emergency shelters by requiring that any development standards applied to emergency shelters be "objective." AB 101 added navigation centers as a form of housing to help alleviate homelessness, and as a use by-right as specified.
- Supportive housing developments (AB 2162) Mandate for local governments to allow qualifying permanent supportive housing developments as a by-right use in multifamily and mixed use zones.

3.0 Public Participation

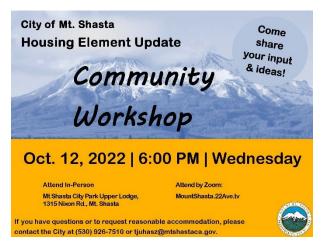
Public participation is an important part of developing the City's Housing Element. The information obtained through public meetings, surveys, and stakeholder interviews provide insight to the true needs of the community. While the City's RHNA may be low, the actual need of the community may be much greater. Through the public participation process the City can identify what issues and obstacles people may be experiencing when trying to find housing. As part of the Housing Element update process, the City implemented the State's public participation requirements in Housing Element Law, set forth in Government Code Section 65583(c)(7), that jurisdictions "...shall make a diligent effort to achieve participation of all economic segments of the community in the development of the housing element."

The Housing Element was developed through the combined efforts of City staff, the Planning Commission, the City Council and the City's consultant. The inclusion of community stakeholders in the Housing Element public participation process helps ensure appropriate housing strategies are more efficiently and effectively evaluated, developed, and implemented. In an effort to involve all segments of the community, City staff and consultants

developed a community outreach program including announcements on the City website, interviews, opportunity for housing element review and input at Planning Commission and City Council workshops and hearings. Public participation played a critical role in the formulation and refinement of the City's housing goals, policies, and programs. Public comments received during public meetings and workshops, as part of the community surveys, as written correspondence submitted to the City, etc. has been reviewed, and input that relates directly and is consistent with State housing element law and HCD requirements has been incorporated. The City's outreach efforts are summarized below.

City Council Meeting on August 8, 2022: This meeting was noticed on the City's website, email notification to interested parties was sent out, and flyers were distributed online with print copies posted at City Hall. The meeting presentation introduced the Housing Element and update process, provided an overview of the essential components of housing elements, reviewed the City's regional housing needs allocation (RHNA), identified recent legislation, discussed current City demographics, and gathered public input on housing needs and opportunities.

Public Workshop on October 12, 2022: This meeting was noticed on the City's website, email notification to interested parties was sent out, and flyers were distributed online with print copies posted at City Hall. The meeting was conducted in person with an option for attendees to participate virtually. The meeting presentation introduced the Housing Element and update process, provided an overview of the essential components of housing elements, identified recent legislation, and discussed current City demographics. Meeting participants were asked to: describe their experience seeking out housing, identify challenges and/or opportunities for housing, and to identify housing priorities in the City.



Verbal comments received during these two workshops are compiled and presented in Appendix E. Attendees of these meetings expressed the desire to preserve Mt. Shasta's village/small town feel and the natural amenities, and concern that denser residential development may change that. Many commenters expressed concern about the availability of jobs and housing affordability; the impact of short-term rentals and second homes on the availability of housing in the City. Also, concern was expressed regarding long-term rental properties being held vacant. Also, commenters noted that people are spending too much money for housing, leaving less money for food and other necessities regardless of tenure. Commenters also indicated that increasing costs for construction materials and labor contribute to increasing housing costs.

Commenters offered suggestions for improving affordability: adaptive reuse of the Crystal Geyser (a former water bottling plant that is outside City limits) and Roseburg Landing (former lumber mill property owned by the City) properties; allowances for tiny house villages; community land trusts; building regulations that allow for alternative sustainable and more affordability construction materials and techniques. The City considered these comments and Program HO-6.1.1 was updated to include "the City will consider options for building regulations that allow the use of alternative building materials and construction methods, within the City's legal authority, that demonstrate energy conservation and sustainability while protecting the public health, safety, and welfare."

Community Survey: From October 12, 2022 until November 15, 2022, an anonymous community survey was released to solicit input on housing needs and concerns. The survey was made available online using a platform,

SurveyMonkey[™], is optimized for mobile devices. Paper copies of the survey were also available at City Hall. The City published regular reminders on their website and on their NextDoor[™] page to encourage community participation. One hundred ninety-nine (199) surveys were completed. All economic segments of the community, including lower income households, participated in the community survey with 20.6% indicating their household income was under \$30,000. The complete results are contained in Appendix E, and Table 1-1 below provides a summary of the survey results.

Table 1-1

	Question Type	Response (Majority and/or Top 3)		
Q1	Live and Work	32.6% Work + live in City		
		32.6% Live outside city but rely on City		
		19.6% Live in City and retired/do not currently work		
Q2	Renter or Owner	74.4% Owner		
Q3	Total Monthly Rent or Mortgage	32% Do not pay either		
		17.59% \$1,001 – \$1,500		
		15.08% \$1,501 – \$2,000		
Q4	Live in City Limits	38.7% Do not live in City limits		
		20.6% 20+ years		
Q5	Length in current residence	46.2% More than 10 years		
Q6	Household size	54.8% 2 people		
Q7	Housing Type	82% Single family residence		
Q8	# of dwelling units on property	75.4% 1 dwelling unit		
Q9	Satisfied w/ current housing	84.4% Yes		
Q10	Desire to own home in City	49.8% Other: Already own (in or out of City)		
Q11	Places within 1 mile: Top 3	65% Grocery		
		64% Park		
		57% School		
Q12	New housing barriers: Top 3	44% People cannot afford to build		
		32% Community resistance to build		
		30% Permitting too expensive		
Q13	Agree/ Disagree: Existing Housing stock/ conditions	67% lacks adequate/ affordability		
		70% lacks adequate rental housing		
Q14	Type of housing needed:	80% Affordable apartment rentals		
		70% Senior housing		
		63% Duplexes, condos, attached multi-		

	Question Type	Response (Majority and/or Top 3)
		63% Single family residence detached
		58% Transit oriented development (TODs)
		57% special needs, disability, homeless
Q15	Challenges to rental housing	60% N/A - already own
		25% limited affordable long-term housing
Q16	Age	33.7% 61-70 years
Q17	Check all that apply	homeowner/senior
Q18	Total Household Income	20.6% below \$30,000
		19.6% Decline to state
		18.09% Over \$100,000
Q20	How did you hear about survey?	referral

Question 19 of the Community Survey was an optional, open-ended question that asked respondents, "Are there any additional thoughts you would like to add as the Mt. Shasta considers drafting Goals, Policies, and Programs for the Housing Element Update?". Table 1-2 below summarizes the common themes and topics expressed in the 149 responses provided.

Table 1-2 **Question 19: Common Response Themes and Topics**

Too much industrial zoning/increase infill housing
Limit short term/vacation rentals
Lack of consistent planner
Educating/ understanding local community issues
Wildfire severity/ increase defensible space
Limited economic opportunities
Limited rentals accepting pets
Preserve Volcanic Legacy Scenic Byway/ "mountain town" feel
Lack of multi-generational housing
Lack of land trusts
Lack of ADUs/ expensive permitting
Existing housing stock is outdated/ lack of updated units/SFR
Increase markings for roadways that are shared for bicycles and automobiles.
Increased economic dislocation

Public Comments Received:

After the draft housing element was completed, it was posted on City's website and the www.siskiyou-housing.com/mt-shasta/ website. To notify residents and stakeholders of the availability of the Public Review Draft and request public comments, the City sent out an email notice to interested individuals and stakeholders on April 5, 2023, and posted an announcement on their NextDoor.com page. The Mt. Shasta Planning Commission held two public meetings, April 18, 2023 and May 16, 2023. At both public meetings, public comments were accepted. From April 6th to May 19th, the City received a total of eight comment letters from three Mt. Shasta residents. The comment letters are included in Appendix E of the Housing Element and were posted on the City webpage and the project webpage. The City revised the Public Review Draft two times in response to public comments, and Planning Commission input and direction. The first revised Public Review Draft of the Housing Element was released on May 10, 2023, and the second revised Public Review Draft was released May 17, 2023. Detailed responses to public comments including revisions incorporated into the housing element are described in the May 16th, 2023 Planning Commission (PC) staff report and are summarized below.

- Comment about Census and HUD income data, specifically Table A-13, in comparison is Area Median Income (AMI) in Table A-19. A detailed response to this comment was included in the 5/16/23 PC staff report clarifying the difference between household income information in Table A-13 and AMI limits in Table A-19. No edits to the draft housing element were needed.
- Comment about Table A-21 clarification on types of housing units. Definitions for single-detached, single-attached, and 2-4 units multifamily were added to Table A-21 as sourced from Housing Unit Survey Instructions, Department of Finance.
- Comment about Table A-53: site development standards for side yard setbacks. Confirmed site
 development standards shown in Table A-53 were consistent with the Mt. Shasta Municipal Code. No
 edits to the draft housing element were needed.
- Comment asking if the City can identify the recently approved Mountain Townhomes site as the City's RHNA site. Based on a review of available information, the City determined that the Mountain Townhomes site and development meets the criteria of Government Code Section 65583.2(c)(2)(C). As such, Section 1.0 of Appendix B was updated to identify the Mountain Townhomes site as the City's 6th cycle preferred RHNA site.
- Comment about designating the City-owned Roseburg property (aka the Landing) to meet the City's RHNA. At this time, the Roseburg property does not meet the statutory requirements to be designated a RHNA site because: at over 125 acres the Roseburg site is too big; the site does not currently have available public water and sewer, nor will the site have public water and sewer service within the 2023-2031 planning period of the Housing Element; and the site's zoning does not permit by-right residential development at a minimum density of 15 dwelling units per acre. Another constraint to identifying this property as a RHNA site is EPA and California Department of Toxic Substances deed restrictions in several areas of the property limiting the use of those areas for any type of housing. In the future the Roseburg property may meet all of the eligibility requirements allowing it to be identified as a RHNA site; however, at this time it does not meet those requirements and cannot be identified. No edits to the draft housing element were needed.
- Comment asking why the City only identified two potential sites to meet the RHNA and comments noting
 the presence of wetlands on a portion of the originally proposed RHNA sites. State housing element law
 imposes additional requirements when a site is used in consecutive housing elements (see Gov't Code

Section 65582.3(c)). Therefore, the City's approach is to identify sufficient sites to meet the City's RHNA plus a 20 percent buffer. Although the presence of wetlands on the originally proposed RHNA site would not completely eliminate development potential, the city acknowledged the wetland information provided and as noted above, updated the preferred RHNA site shown in Appendix B Section 1.0 to identify the Mountain Townhomes site instead of the previously proposed sites.

The Mt. Shasta City Council held a public meeting on May 22, 2023, to obtain feedback and provide input on the Revised Public Review Draft Housing Element, including the incorporation of the comments summarized above, and give an opportunity for additional public to comment, only one individual spoke at that time. The commenter had the same comments as noted above about wetlands on the optional RHNA sites. Changes were incorporated in the draft as noted above, no additional edits to the draft housing element were needed. From May 23rd to June 6, 2023, the City spent ten business days incorporating input provided by the public, Planning Commission and City Council and the draft was submitted to HCD on June 7th, 2023. HCD conducted an initial review of Draft Housing Element and provided a letter with comments dated September 5th, 2023. In response to that review the City prepared a Revised Housing Element document that was posted for public review November 22, 2023.

Housing Element Webpage: In addition to posting meeting notices and Housing Element update information on the City's website, a webpage dedicated to the 2023-2031 Housing Element update was created and maintained (https://www.siskiyou-housing.com/mt-shasta/). This webpage provided easy access to project documents including Housing Element information and resources, meeting presentations, survey link and results, and ability to submit comments and sign up for notices through the contact form.

Stakeholder Interviews: In the late summer/early fall of 2022, the City reached out to a broad range of stakeholders including those working to address special needs housing issues, transitional and supportive housing needs, and community health issues in the City and the County. However, due to recent wildland fires, one in Weed and one near Yreka, only two stakeholders were available for an interview and complete the stakeholder survey. In Spring 2023, the City will be reinitiating stakeholder interviews.

The executive directors of Great Northern Services and the Mt. Shasta Community Resource Center were able to provide input, and their complete questionnaires are included Appendix E. The Project team asked interviewees about fair housing issues, and sought opinions on possible solutions to overcome constraints. The input the City has received as of this writing is incorporated into its AFFH analysis in Appendix A and housing plan, as well as into a variety of programs throughout the policies and programs (see Chapter 2). Many of the issues identified in the two interviews are similar to those expressed in the October 2022 community survey discussed above:

- There is a need for a variety and balance of housing types for the City's demographics.
- Need housing that is affordable for all incomes categories.
- Need to improve/centralize information available about housing programs including available rentals.
- Low inventory of housing, and limited availability of rental housing
- High rent/prices relative to the rest of Siskiyou County.
- Infrastructure is a constraint, including costs associated with connections and upgrades.
- Short term rentals are negatively affecting the availability of housing.
- Housing types that by design are less costly and quicker to build, e.g., permanent tiny homes, manufactured housing.
- Other issues affecting housing include fires, climate, drought.

- Displacement that was caused by recent fires.
- Aging infrastructure in older towns, and infrastructure replacement cost is high.

These needs identified to date are incorporated into this document through policies and programs that encourage a diverse range of housing types that can be accessed by individuals and families from all income levels, and remove governmental barriers to housing production.

Local and regional stakeholders identified during the Housing Element update process were:

- Dignity Health, Mercy Medical Center
- PSA 2 Area Agency on Aging
- Siskiyou County Domestic Violence & Crisis Center
- Cascade Small Business Development Ctr
- Danco
- Far Northern Regional Developmental Disabilities Center
- Great Northern Services
- Karuk Tribal Commission or Karuk Housing Authority
- Mt. Shasta Chamber of Commerce
- Mt. Shasta Community Resource Center
- Mt. Shasta Senior Citizens Nutrition Program
- NorCal Continuum of Care
- Remi Vista
- Siskiyou Community Resource Collaborative
- Siskiyou County Association of Realtors
- Siskiyou County Economic Development Council
- Siskiyou County Public Health and Community Development
- Siskiyou County Special Education Office
- Siskiyou Habitat for Humanity
- Siskiyou Home Health Services
- Siskiyou Opportunity Center
- Team Shasta

4.0 General Plan Consistency

This Housing Element is a stand-alone document intended to replace the City's previous Housing Element adopted in 2014. It is intended to become an integral part of the City's. existing General Plan. Chapter, section, objective, and program numbering in this Housing Element conform to that of the Mt. Shasta General Plan (2008).

The California Government Code requires internal consistency among the various elements of a general plan. Section 65300.5 of the Government Code states that the general plan and the parts and elements thereof shall comprise an integrated and internally consistent and compatible statement of policies for the adopting agency. Section 65302 of the Government Code requires cities and counties to amend the safety and conservation element of the general plan to include analysis and policies regarding flood hazard and flood management information. The Federal Emergency Management Agency has not mapped floodplains in the Mt. Shasta planning area, with

the exception of the shore of Lake Siskiyou and a narrow fringe area along the Sacramento River. This area is outside the City limits and will not constrain development within the city.

The City has reviewed the other adopted elements of the general plan and has determined that this element is consistent. The City will maintain this consistency as future general plan amendments are processed by evaluating proposed amendments for consistency with all elements of the general plan.

5.0 Analysis of the Previous Housing Element

An important aspect of the Housing Element is an evaluation of achievements of the implementation of programs included in the previously adopted Housing Element. The evaluation provides valuable information on the extent to which programs have been successful in achieving stated objectives and addressing local needs, and the extent to which these programs continue to be relevant in addressing current and future housing needs in Mt. Shasta. The evaluation also provides the basis for recommended modifications to programs and the establishment of new objectives in the Housing Element. Chapter 2 – Goals, Policies, and Programs contains the City's objectives and programs for the past planning period (2014-2019).

6.0 Looking Ahead

During the 6th cycle planning period (2023 to 2031), the City will pursue opportunities for regional coordination to better address housing issues. While housing issues may not be uniform between Siskiyou County and the nine cities, Mt. Shasta believes there are likely more shared issues and solutions as many housing issues do not occur in isolation. Also, there are many small jurisdictions in Siskiyou county and bringing the resources to bear to prepare a legally sufficient housing element is overly burdensome, and for that reason prior to the start of the 7th cycle, the City would appreciate the Department of Housing and Community Development being willing to support the preparation of a regional housing element for the Siskiyou county region.

7.0 Key Definitions and Acronyms

Below are commonly used and important terms and acronyms used throughout the Housing Element, although this is a partial list. Please see Appendix D – Glossary for a comprehensive list.

AB. Assembly Bill. Oftentimes the year that the bill was signed into law follows in parathesis, e.g., AB 5 (2021).

Above Moderate Income. Above moderate income households are defined as households with incomes over 120 percent of the county median.

Accessory Dwelling Unit (ADUs). Accessory dwelling units are also commonly referred to as secondary units, granny flats, or cottages, are small secondary small dwelling units located next to or attached to a single-family home.

Affirmatively Furthering Fair Housing (AFFH). Affirmatively Furthering Fair Housing, also known as Assembly Bill 686, is defined as "taking meaningful actions, in addition to combating discrimination, that overcome patterns of segregation and foster inclusive communities free from barriers that restrict access to opportunity based on protected characteristics."

Affordability. Annual cost of housing includes mortgage, principal and interest payments as amortized over 25 years with a 25 percent down payment or gross rent that does not exceed 30 percent of gross annual household

income or 30 percent of gross annual income devoted to rental housing, including utilities are defined as "affordable".

American Community Survey (ACS). The American Community Survey is a demographics survey program conducted by the U.S. Census Bureau.

Area Median Income (AMI). This is the median, or middle point, of the incomes of every household in a given area. This means that half of the households in the area earn above the AMI and half of the households earn below it. AMI is a metric that is used to benchmark incomes levels. The income benchmark are calculated and adjusted based on family/household size. Therefore, a single individual will have a lower income threshold than a family of four. Most federal and state housing programs qualify participant eligibility based on household income levels. To accomplish this, many State housing programs utilize the same benchmark of income data released by HCD. The State's AMI may be used also to calculate affordable housing costs for applicable housing assistance programs. State law requires HCD to annually update the AMI limits based on HUD revisions to the Public Housing and Section 8 Income Limits, which HUD also updates annually or nearly so. In accordance with statutory provisions, HCD makes revisions to HUD'S Public Housing Section 8 Income Limits. One of those revisions is, "if necessary, increase a county's area median income to equal California's non-metropolitan median income". HCD applied HUD's on-metropolitan income to Siskiyou county for 2022, resulting in an AMI benchmark of \$80,300 for a family of four.

At-Risk Housing. Applies to existing subsidized affordable rental housing units, especially federally subsidized developments, that are threatened with conversion to market rents because of termination of use restrictions, due to expiration or non-renewal of subsidy arrangements.

By-Right. The City's review of the owner-occupied or multifamily residential use may not require a conditional use permit, planned unit development permit, or other discretionary local government review or approval that would constitute a "project" for purposes of Division 13 (commencing with Section 21000) of the Public Resources Code. Any subdivision of the sites shall be subject to all laws, including, but not limited to, the City's ordinance implementing the Subdivision Map Act. A City ordinance may provide that "use by right" does not exempt the use from design review. However, that design review shall not constitute a "project" for purposes of Division 13 (commencing with Section 21000) of the Public Resources Code. [Reference Government Code section 65583.2 (i))]

Comprehensive Housing Affordability Strategy (CHAS). Each year, the U.S. Department of Housing and Urban Development (HUD) receives custom tabulations of American Community Survey (ACS) data from the U.S. Census Bureau. These data, known as the "CHAS" data, demonstrate the extent of housing problems and housing needs, particularly for low income households.

Density. This refers to the number of housing units on a unit of land (e.g., ten units per acre).

Disability. As used in Appendix A, Needs Assessment, the 2020 American Community Survey (ACS) and Puerto Rico Community Survey 2020 Subject Definitions, are used. Disability is defined as the product of interactions

² Ibid.

ADOPTED 1-12 August 12, 2024

¹ See HCD's briefing materials for the State Income Limits for 2022: https://www.hcd.ca.gov/docs/grants-and-funding/inc2k22.pdf

among individuals' bodies; their physical, emotional, and mental health; and the physical and social environment in which they live, work, or play.

Dwelling Unit. Any residential structure, whether or not attached to real property, including condominium and cooperative units and mobile or manufactured homes. It includes both one-to-four-family and multifamily structures. Vacation or second homes and rental properties are also included.

Emergency Shelter. Housing with minimal supportive services for persons experiencing homelessness and occupancy is limited to six months or less. No individual or household may be denied emergency housing because of inability to pay. Emergency shelter includes other interim housing interventions, including but not limited to, a navigation center, bridge housing, and respite or recuperative care. [Government Code Sections 65582(d) and 65583(a), and Health and Safety Code Section 50801]

Extremely Low Income (ELI) Households. Extremely low income is a subset of very low-income households, and is defined as 30 percent (or less) of the county area median income.

Gov't Code, Gov. Code, or GC. The Government Code of the State of California.

Household. A household is made up of all persons living in a dwelling unit whether or not they are related by blood, birth, or marriage.

HUD. The United States Department of Housing and Urban Development is cabinet level department of the federal government that oversees program and funding for affordable housing laws, development, and federally funded financial assistance.

Income Categories. The federal and state governments require that local jurisdictions consider the housing needs of households in various "income categories." Income categories are determined by the median household income at the local level.

Junior Accessory Dwelling Unit. A junior accessory dwelling unit (JADU) means a housing unit that is no more than 500 square feet in size and contained entirely within an existing single-family structure. A JADU may include separate sanitation facilities, or may share sanitation facilities with the existing structure. (Reference: Gov. Code § 65852.22(g)(1).)

Low Income (LI) Households. Low income households are defined as households with incomes between 50 percent and 80 percent of the area median household income.

Median Income. Each year, the federal government calculates the median income for communities across the country to use as guidelines for federal housing programs. Area median incomes are set according to family size.

Moderate Income Households. Moderate-income households are defined as households with incomes between 80 percent and 120 percent of the county median.

Mt. Shasta Municipal Code (MSMC). Pursuant to the California Government Code, the adopted Mt. Shasta Municipal Code is prepared by the City Clerk and City Attorney of the City of Mt. Shasta, and as published by the City of Mt. Shasta.

Multifamily Dwelling. A structure containing two or more dwelling units for the use of individual households; an apartment or condominium building is an example of this dwelling unit type.

Regional Housing Needs Assessment (RHNA). A determination by a council of governments (COG) (or by the California Department of Housing and Community Development (HCD) of the existing and projected need for housing within a region. The RHNA numerically allocates the future housing need by household income group for each locality within the region. This housing allocation must be reflected in the locality's housing element of the general plan.

SB. Senate Bill. Oftentimes the year that the bill was signed into law follows in parathesis, e.g., SB 10 (2021)

The California Department of Housing and Community Development (HCD). This department within the California Business, Consumer Services, and Housing Agency "helps to provide stable, safe homes affordable to veterans, seniors, young families, farm workers, people with disabilities, and individuals and families experiencing homelessness". HCD is responsible for reviewing and approving all Housing Elements in the state.

Very Low Income (VLI) Households. Very low-income households are defined as households with incomes less than 50 percent of the median income.

Chapter 2 – Goals, Policies, and Implementation Programs

This chapter of the Housing Element contains the City's goals and policies, and the proposed strategy to implement the City's housing goals and policies. The objective of the housing programs are to address the housing needs, the constraints to housing production, and the contributing factors to fair housing that are identified in Appendix A. Available funding resources for housing are discussed in Appendix C and are integrated into City's programs when applicable. Each proposed program contains a description of the intended action, an explanation of the responsible agency, possible sources of funding (if applicable), the time frame during which the program would take effect, and anticipated results. Whenever possible, the anticipated results have been expressed in quantified terms.

According to the Governor's Office of Planning and Research (Appendix E, State General Plan Guidelines, accessed February 1, 2023), a goal is an ideal future end related to the public health, safety, or general welfare. A goal is a general expression of community values and, therefore, may be abstract in nature. Consequently, a goal is generally not quantifiable or time dependent. A policy is a specific statement that guides decision-making. It indicates a commitment of the local legislative body to a particular course of action. A policy is based on and helps implement a general plan's vision. A policy is carried out by implementation measures. An implementation measure is an action, procedure, program, plan, or technique used to carry out a Housing Element goal and policy.

Required Program Components

To make adequate provision for the housing needs of people all income levels, to comply with State housing element a jurisdiction must, at a minimum, identify programs that do all of the following:

- Identify adequate sites, with appropriate zoning and development standards and services to accommodate the locality's share of the regional housing needs for each income level.
- Assist in the development of adequate housing to meet the needs of extremely low-, very low-, low-, and moderate-income households.
- Address and, where possible, remove governmental constraints to the maintenance, improvement, and development of housing, including housing for people at all income levels, as well as housing for people with disabilities.
- Conserve and improve the condition of the existing affordable-housing stock.
- Preserve assisted housing developments at-risk of conversion to market-rate.
- Promote equal housing opportunities for all people, regardless of race, religion, sex, marital status, ancestry, national origin, color, familial status, or disability.
- Explicitly address, combat, and relieve disparities resulting from past and current patterns of segregation to foster more inclusive communities, address disparities in housing needs and access to opportunity, and foster inclusive communities.

For each program, the jurisdiction must identify a schedule of actions during the planning period, the agencies and officials responsible for implementation, and identification of funding sources to implement the program. Appropriate grant programs that will be applied can be identified as a funding source.

To affirmatively further fair housing, jurisdictions must establish goals, policies, and actions based on the identified contributing factors, and the priority of those factors. Government Code section 8899.50 requires "meaningful actions" well beyond combating discrimination to overcome patterns of segregation and foster inclusive communities. These actions, as a whole, must:

- Address significant disparities in housing needs and in access to opportunity;
- Replace segregated living patterns with truly integrated and balanced living patterns;
- Transform racially and ethnically concentrated areas of poverty into areas of opportunity; and
- Foster and maintain compliance with civil rights and fair housing laws, to address Mt. Shasta's fair housing issues and the contributing factors.

The identified contributing factors are prioritized in Appendix A. Table A-68, Goal HO-7, contains Mt. Shasta's AFFH action plan to address the identified contributing factors to overcome identified patterns of segregation and affirmatively further fair housing.

The Goals of the Housing Element and the number of Policies and Programs within each Goal are as follows:

GOAL HO-1 - Provide Adequate Sites

GOAL HO-2 - Ensure the Availability of a Variety of Housing Types

GOAL HO-3 - Conserve, Rehabilitate, and Enhance the Condition of the Existing Housing Stock and Residential Neighborhoods.

GOAL HO-4 - Facilitate the Provision of Housing Suited to Persons with Special Needs

GOAL HO-5 - Encourage and Support the Development of Affordable Housing

GOAL HO-6 - Encourage Sustainable Housing Development and Energy Conservation

GOAL HO-7 - Promote Equal and Fair Housing Opportunities for All People

Use of the California icon below denotes Mt. Shasta's programs that fulfill a specific State housing law requirement. Table 2-1 below, lists the 18 programs that are intended to meet a State housing law mandate and is for quick reference. While there are programs that do not have the California icon, these programs are intended to meet one or more of the required program components discussed above. Also, some programs are included in response to public input received during meetings.

Table 2-1 Programs to Meet a Specific State Law Requirement					
HO-1.3.1	HO-2.3.5	HO-4.2.1			
HO-1.3.2	HO-2.3.6	HO-4.2.2			
HO-1.3.3	HO-2.3.7	HO-4.2.3			
HO-2.2.1	HO-2.4.1	HO-4.2.4			
HO-2.3.1	HO-3.2.1	HO-4.2.5			
HO-2.3.2	HO-3.3.1	HO-7.1.1			

Use of the fair housing icon below denotes Mt. Shasta's programs that are meaningful actions to affirmatively further fair housing in the City.

Priority Programs that Require Amendments to the Mt. Shasta Municipal Code

City staff have identified the following Programs that require amendments to the Mt. Shasta Municipal Code and are high priority. These programs are identified as high priority because they implement State housing law, have been included as programs in at least one previous housing element, and/or the necessary Zoning Code amendments have not been completed to date. As such, the City has committed General Fund monies to initiate and complete the amendments, with the amendments to be completed, i.e., adopted, within one year of adoption of the 2023-2031 Housing Element.

Table 2-2 Priority Programs			
HO-1.3.3	Subprograms 3), 4), 5a) and 5b) of HO-4.2.1		
HO-2.3.1	HO-4.2.2		
HO-2.3.6	HO-4.2.3		
	Subprograms 1), 2), and 5) of HO-4.2.4		

GOAL HO-1 - PROVIDE ADEQUATE SITES

The City of Mt. Shasta shall provide adequate sites to accommodate the City's housing needs and regional housing needs by always ensuring there is an adequate supply of land for residential development.

Policy HO-1.1

The City shall encourage and facilitate the construction of housing to meet the City's share of regional housing needs during the 2023-2031 Housing Element planning period of at least one (1) extremely low income unit and one (1) low income unit. In addition to Mt. Shasta's share of the regional housing needs, the City shall encourage and facilitate the rehabilitation and construction of the following number of housing units according to the following income levels:

Table 2-3
City of Mt. Shasta's Quantified Objectives, 2023-2031

	Extremely Low Income	Very Low Income	Low Income	Moderate Income	Above Moderate Income	Total
New Construction	7	7	10	9	25	58
Rehabilitation	3	3	3	0	0	9
Preservation	0	0	60	0	0	60
Totals	10	10	73	9	25	127

Policy HO-1.2

Ensure Mt. Shasta provides adequate sites with appropriate zoning and available public facilities and services to meet the City's share of regional housing needs for all income groups during the housing element planning period. These lands shall be available at any time with appropriate General Plan and Zoning regulations for residential development to reduce the impact that the lack of available land may have on the cost of single-family and multifamily development.

Policy HO-1.3

The City shall not place any condition of approval that lowers the proposed density of a residential project if the project otherwise conforms to the General Plan, zoning, and/or development policies in effect, unless the requisite findings required by Government Code Section 65589.5 et seq. are made.

Program HO-1.3.1 Provide Adequate Sites and No Net Loss Compliance



To ensure at all times during the planning period the City has an adequate inventory to accommodate its designated regional housing needs allocation, the City will evaluate and make written findings for entitlement and building permit applications seeking to develop designated inventory sites for decreases in density and affordability of housing units consistent with No Net Loss Law, Government Code Section 65863 et seq. If project approval will result in an inventory deficit, steps will be taken to replace the lost inventory sites by rezoning qualified properties in other areas as needed to meet the City's remaining RHNA for lower-income households in accordance with Government Code Section 65863 et seq.

Administration: Planning Department, City Manager

Funding: Application fee, General Fund

Timing: On a project-by-project basis; the City shall conform with the provisions of Government Code

Section 65863 et seq. if an inventory deficit is found

Program HO-1.3.2 Monitor the Availability of Sites



- (1) The City shall monitor the supply of lands suitable for residential development that are discussed in Appendix B, section 3.0, and listed in Table B-6. Monitoring shall include property owner requests to develop properties at a density lower than the realistic capacity identified in Table B-6.
- (2) Every year, as part of the annual Housing Element review, the City shall (1) identify impacts on cost, supply, housing choice, affordability, timing, approval certainty and ability to achieve maximum densities posed by municipal code provisions, and (2) update the vacant land inventory, including the monitoring of HO-1.3.2(1), with the objective of ensuring the City can accommodate a variety of housing types. If a deficiency is projected to occur, the City shall take steps to change the General Plan and zoning as needed to increase the amount of available land. The City shall make the inventory available to the public, especially the development community, for their information and use.

Administration: Planning Department, City Manager

Funding: General Fund Timing: Annually.

Program HO-1.3.3 Local Procedures for Water and Sewer Connections



- (1) In compliance with State law, i.e., subparagraph (a) of Government Code Section 65589.7, the City shall deliver the adopt housing element to all public agencies that provide water and sewer service in the City of Mt. Shasta.
- (2) The City shall grant priority for the provision of water and sewer services to proposed developments that include housing units affordable to lower income households, in compliance with State law, i.e., subparagraph (a) of Government Code Section 65589.7.
- (3) In compliance with State law, i.e., subparagraph (b) of Government Code Section 65589.7, the City shall establish written policies and procedures that grant priority for water and sewer to proposed development that includes housing affordable to lower-income households.

Administration: Planning Department, Department of Public Works, City Manager, Planning Commission and City Council

Funding: General Fund

Timing: (1) Within thirty (30) days of adoption of the 2023-2031 Housing Element; (2) Immediately and at all times for the duration of the 2023-2031 Housing Element; (3) within one year from adoption of the Housing Element.

Policy HO-1.4

With all due consideration to financial constraints, and consistent with other General Plan policies, the City shall encourage, participate, and cooperate in extension of City services to currently unserved and underserved areas, including direct financial participation when deemed appropriate by the City Council.

Program HO-1.4.1 Monitor Availability of Public Infrastructure for Areas Outside Existing **Service Areas**

Subject to availability of funding, the City shall work with developers of housing located outside existing sewer and/or water service areas, or in areas where existing systems are at or near capacity, to develop or improve essential utility systems to facilitate housing development. City assistance may involve direct participation in improvements or cooperation in the formation of assessment districts or other means of financing necessary improvements.

Administration: City Manager Funding: To be determined.

Timing: As opportunities are recognized.

GOAL HO-2 - Ensure the Availability of a Variety of Housing Types

Mt. Shasta shall remove governmental constraints on the development, maintenance, and improvement of housing to ensure a variety of housing types for all income levels can be developed throughout the City of Mt. Shasta during the 2023-2031 Housing Element planning period.

Policy HO-2.1

The City shall continue to allow and encourage residential uses within the Central Business District (CBD) on second floors and above in commercial structures as a means to provide additional affordable and convenient housing.

Policy HO-2.2

The City will ensure that developers and City residents are made aware of key housing programs and development opportunities.

Program HO-2.2.1 Promote the City Housing Programs to Residents



The City will improve community awareness, support and assistance to non-profit service providers and developers, prioritizing some funding for housing developments affordable to special-needs households and offering financial incentives or regulatory concessions to encourage a variety of housing types. The City shall share information on the City's Housing Resources webpage about revisions to housing programs, zoning ordinances, development standards, fees, exactions, surplus public lands, fair housing resources, and housing affordability requirements. The City will proactively outreach (at least every other year and on an ongoing basis) to affordable housing developers in the region to identify development opportunities in the City. The City shall also encourage development of Accessory Dwelling Units (ADUs) and Junior ADUs by developing materials then publishing information about ADUs and JADUs (the City will utilize resources and materials developed by other California jurisdictions to reduce development costs). This program will be implemented consistent with the requirements of AB 1483 (2019). The City will perform proactive public outreach using a variety of methods that may include inperson or virtual participation and may occur outside City offices and regular business hours, e.g., community events, farmer's markets; real estate industry workshops, and direct contact with non-profit service providers, developers, and property owners to improve the dissemination of information about the City's housing programs including affordable housing programs.

Administration: Planning Department, City Manager

Funding: General Fund

Timing: Within one year from adoption of the Housing Element. To improve awareness of the City's affordable housing programs, the City will participate in an industry event, workshop, or similar public event/activity at least once a year beginning in 2025.

Policy HO-2.3

The City shall ensure that the City's land use regulations are consistent with State law, and that planning and building entitlement and permit processes and procedures do not unnecessarily constrain the production of housing. The City shall continue its practice of prioritizing multifamily development entitlement applications. The City shall strive also to ensure that City fees are not a constraint to the development of affordable housing.

Program HO-2.3.1 Establish Local SB 35 Procedures and Promote



The City shall implement Government Code Section 65913.4 et seq., the Streamlined Ministerial Approval Process, also referred to as SB 35. To implement SB 35, the City shall prepare written procedures and forms meeting the requirements of state law. The City shall publish its SB 35 procedures on its website, and shall make its SB 35 forms and materials available for download on the website. Printed copies of the City's procedures, forms and other related materials shall be made available at the Planning Department's public information counter also.

Administration: Planning Department, City Manager

Funding: General Fund

Timing: Within one year from adoption of the 2023-2031 cycle housing element.

Program HO-2.3.2 Establish Local Density Bonus Procedures and Promote



- (1) The City shall amend the Mt. Shasta Municipal Code, Title 18 Sections 18.08.300 and 18.20.120, to adopt implementing procedures that are consistent with State Density Bonus Law, Government Code Section 65915 et seq. The amendments will establish local density bonus procedures. The City will also develop a density bonus application that will identify the information required to be submitted for a density bonus application (Government Code Sections 65915, subparagraph (3)).
- (2) The City will prepare and publish materials on the City's website informing property owners and housing developers of the City's density bonus program for qualified housing developments consistent with Government Code 65940.1.
- (3) During the Housing Element planning period, the City shall monitor State law for amendments to Government Codes Sections 65915 et seq., to ensure ongoing compliance with State law. If State law is amended such that revisions to the City of Mt. Shasta's Zoning Code are necessary for legal compliance, the City will initiate amendments to Title 18 of the Mt. Shasta Municipal Code.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: (1) Within one year from adoption of the 6th cycle housing element. (2) within 30 days of adoption of amendments to the Title 18, of the Mt. Shasta Municipal Code; and (3) As part of the City's annual housing element progress report, the City shall report to the Planning Commission any amendments to Government Codes Section 65915.

Program HO-2.3.3 Monitor Existing Fees and Possible Fee Reductions for Housing that is **Affordable and/or Targets Special Populations**

The City shall review building and development connection fees and permit fees, and modify, as feasible, those standards and fees deemed to be unnecessary, excessive, or that create unusual constraints on affordability and housing availability. At the time of adoption of any new mitigation fees, the City shall consider the housing needs of low- and moderate- income households. Provisions shall be included for potential fee reductions or other cost reductions for projects where 25 percent or more of the housing would be dedicated to low- and moderateincome persons when a covenant is signed assuring continued use by low- and moderate-income households.

Administration: Building Department, Planning Department, City Manager, City Council

Funding: General Fund

Timing:

- A) Beginning in 2025, biennially thereafter.
- B) Prior to adoption of new ordinances and resolutions for residential development standards and fees.

Program HO-2.3.4 Zoning Updates for Multifamily Development

(1) The City shall amend the Mt. Shasta Municipal Code, Title 18, to permit owner-occupied, rental, and mixed tenure multifamily uses by-right without a conditional use permit or other discretionary permit for housing developments as required by State law in the R-3, C-1, and C-2 zones. Code-compliant housing developments shall be subject only to written objective development and performance standards, and shall be provided approval certainty developments. The amendments to the Mt. Shasta Municipal Code shall expressly exempt qualifying housing projects from both the Architectural Review requirements of Section 18.60 et seq. of the Mt. Shasta Municipal Code.

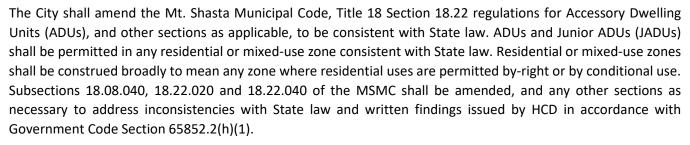
(2) The City shall amend Chapter 18.70 of the Mt. Shasta Municipal Code to expressly exclude all residential development, including multifamily residential facilities, from the provisions of Chapter 18.70. The amendments to Chapter 18.70 shall apply also to qualifying mix use developments utilizing the provisions of SB 35 or State Density Bonus Law.

Administration: Planning Department, , Planning Commission, and City Council

Funding: General Fund

Timing: Within one year from adoption of the Housing Element

Program HO-2.3.5 J/ADU Zoning Ordinance Update



Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Within one year from adoption of the Housing Element. Should HCD issue written findings pursuant to Government Code Section 65852.2(h)(1), then within one year from the date of the letter.

Program HO-2.3.6 Zoning Updates for Manufactured Homes



The City shall amend Title 18 of the Mt. Shasta Municipal Code to allow manufactured homes on permanent foundations on all lots zoned for conventional single-family residential dwellings. The manufactured home and the lot on which it is placed shall only be subject to the same development standards to which a conventional single-family residential dwelling on the same lot would be subject. Any architectural requirements imposed on the manufactured home structure itself, exclusive of any requirement for any and all additional enclosures, shall be limited to its roof overhang, roofing material, and siding material. However, any architectural requirements for roofing and siding material shall not exceed those which would be required of conventional single-family dwellings constructed on the same lot. The amendments of Title 18 of the Mt. Shasta Municipal Code shall not have the effect of precluding manufactured homes from being installed as permanent residences, and shall be consistent with Government Code Section 65852.3 et seq.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Within one year from adoption of the 2023-2031 cycle housing element.

Program HO-2.3.7 Establish Local Objective Development and Design Standards for Multifamily Development

The City shall amend the Zoning Ordinance to establish objective development and design standards and provide a ministerial nondiscretionary design review process for qualifying multifamily development as required by State law. Standards that are objective standards shall be within the meaning of Government Code Section 65589.5, subparagraph (f). The purpose of the amendments to the Design Guidelines is to:

- Comply with recent State housing legislation, i.e., SB 35, the Housing Accountability Act, etc.;
- Achieve the intent of the City's planning documents and enhance community character;
- Provide objective criteria for the design review of multifamily residential; and
- Provide approval certainty for code-compliant qualifying housing development as required by State law.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Within one year from adoption of the 2023-2031 cycle housing element.

Program HO-2.3.8 Zoning Code Updates for Off-Street Parking

- (1) The City shall prepare amendments to Chapter 15.44 "Off-Street Parking Requirements" of the MSMC to create a non-discretionary voluntary option for housing developments that are located within one quarter mile walking distance of a STAGE public transit stop the option to reduce the number of on-site parking spaces. Eligible housing developments would include those that include studio apartment units (i.e., units without a bedroom); developments having three or more housing units (attached or detached), developments targeting special populations (e.g., seniors).
- (2) The City shall prepare amendments to Chapter 15.44 "Off-Street Parking Requirements" of the MSMC for below market rate, and moderate income, housing units to not be subject to the requirement that residential structures of four or more dwelling units shall reserve one additional space per five units for recreational vehicles. The City's amendments shall provide an administrative non-discretionary exception process for qualifying projects.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Within two years from adoption of the 2023-2031 cycle housing element.

Policy HO-2.4

The City will facilitate the development of workforce and affordable housing, and housing for special populations, through supporting funding applications, expedited permit review, approval of requests density bonus or development incentives, the availability of ministerial streamlining for qualifying projects, and other incentives. The City will work with market rate and non-profit housing developers, and community organizations to develop workforce and affordable housing.

Program HO-2.4.1 Streamlining for Housing that is Affordable and/or Targets Special Populations

The City shall offer expedited process for projects with an affordable component and/or that provide housing for special needs households (e.g., seniors, persons experiencing homelessness, farmworkers, persons with disabilities, single-parent households, large families). Expedited processing means qualifying projects move to the front of the line in zoning, planning, and building permit processing. Offering expedited processing to qualifying projects is intended to reduce the permitting and entitlement process to reduce risk and financing costs, while allowing developers to bring housing that is affordable and for special needs households to the market faster.

Administration: Planning Department and City Manager

Funding: General Fund

Timing: Within two years from adoption of the 2023-2031 cycle housing element.

Program HO-2.4.2 Establish Written Procedures and Findings for Residential Site Plan Review and Building Permits

The City shall establish written procedures and findings for the review and approval of residential site plans and building permits. The City shall amend Title 18 of the Mt. Shasta Municipal Code as needed, and publish the procedures on its website. The procedures shall include ADUs and JADUs, SB 9 (2021) housing, and multifamily development. The procedures and findings shall:

- (A) Be consistent with State law,
- (B) Continue to delegate authority to the City Planner to approve, conditionally approve, and deny Zoning Clearances/Plan Checks for code-compliant residential development projects that are not subject to Design Review or are subject to objective design review.
- (C) Provide approval certainty for code-compliant developments; and
- (D) Enable the City to be compliant with the timelines of the Permit Streamlining Act and Housing Crisis Act.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Within two years from adoption of the Housing Element

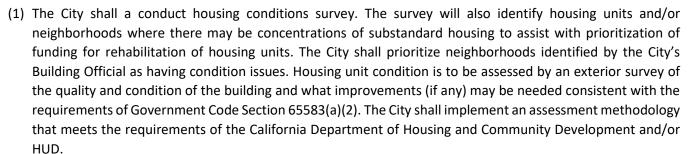
GOAL HO-3 - CONSERVE, REHABILITATE, AND ENHANCE THE CONDITION OF THE EXISTING HOUSING STOCK AND RESIDENTIAL NEIGHBORHOODS.

The City shall initiate all reasonable efforts to preserve, conserve, and enhance the quality of existing dwelling units and residential neighborhoods to ensure full utilization of the City's existing housing resources for as long as physically and economically feasible.

Policy HO-3.1

The City shall support housing rehabilitation and encourage housing maintenance in order to avoid future need for significant rehabilitation or replacement.

Program HO-3.1.1 Promote and Encourage Housing Conservation



(2) The City shall apply for appropriate funding that can be used for rehabilitation of owner-occupied units or units assured to be available to income qualified households. The City may partner with a qualified non-profit to apply for funding and administer the program. If the City has available program income and rehabilitation is an eligible use of program income per the grantor, the City will consider amendments to the program

income reuse plan to include an rehabilitation activity, and establish a suballocation of the program income for the rehabilitation activity.

- (3) The City shall provide free guidance and technical assistance through the Building Department to homeowners who wish to repair and improve the habitability and weatherization of existing housing. The availability of this service will be advertised as part of the City's proactive public outreach for housing to improve community awareness.
- (4) The City shall support third-party and non-profit organizations, such as Great Northern Services, that offer zero- and low-cost rehabilitation or weatherization programs, including but not limited to, facilitating notification of owners of homes in need of rehabilitation or weatherization about programs that could help meet rehabilitation needs.
- (5) The City will support and promote the activities of other governmental agencies and non-profits that promote homeowner maintenance and improvement of self-help skills. The City will advertise the availability of these programs and services using the City's website, mailers with utility bills, and display of printed materials in City offices and the City library.
- (6) The City shall continue to perform proactive code enforcement to improve housing units that are substandard and have habitability issues in order to conserve the inventory of housing.
- (7) The City shall continue to perform active enforcement against illegal short term rentals because they reduce available housing stock.

Administration: City Manager, Planning and Building Departments, and City Council

Funding: General Fund

Timing:

- (1) The housing conditions survey shall be completed no later than December 31, 2028.
- (2) No less than annually the City will review state funding calendars to identify programs that allow rehabilitation as an eligible activity. As state and federal funding becomes available, the City will apply for funding.
- (3) No less than annually
- (4) The City shall contact third-party and non-profit organizations no less than annually about availability of zero- and low-cost rehabilitation or weatherization programs.
- (5) The City shall contact agencies and non-profit organizations no less than annually about planned activities, and coordinate participation.
- (6) & (7) Transactionally during the planning period, and as substandard housing conditions are verified by the Building Department.

Policy HO-3.2

Implement Replacement Housing to Mitigate the Loss of Affordable Housing Units on Housing Element Inventory Sites. Upon the City Council's adoption of 6th Cycle Housing Element Update, the City shall immediately begin implementing replacement housing, when applicable, in accordance with Government Code Section 65583.2(g)(3). The replacement housing policy shall require new housing developments on the City's designated Housing Element Inventory Sites to replace all affordable housing units lost due to new development. The City shall also prepare and adopt a local replacement housing policy.

Program HO-3.2.1 Establish a Local Replacement Housing Policy

The City shall prepare and adopt a replacement housing policy consistent with Government Code Section 65583.2(g)(3). The City will adopt a policy and will require replacement housing units subject to the requirements of Government Code section 65915, subdivision (c)(3) on sites identified in the City's site inventory when any new development (residential, mixed-use or nonresidential) occurs on a site that is identified in the inventory meeting the following conditions:

- currently has residential uses or within the past five years has had residential uses that have been vacated or demolished, and
- was subject to a recorded covenant, ordinance, or law that restricts rents to levels affordable to persons and families of low or very low-income, or
- subject to any other form of rent or price control through a public entity's valid exercise of its police power, or
- occupied by low or very low-income households.

The City's policy will also consider how to provide disclosure for properties subject to replacement housing for future property owners.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timeframes: The Replacement Housing requirement shall be implemented immediately and applied as applications on designated Housing Element Inventory Sites are received and processed, and local policy shall be adopted by December 31, 2024.

Policy HO-3.3

The City shall prioritize the preservation of existing affordable housing at risk of loss of affordability covenants as a critical means of mitigating the displacement and loss of affordable housing units from the City's housing stock.

Program HO-3.3.1 Establishing a Monitoring Program for At-Risk Affordable Housing



The City will establish an at-risk affordable housing program to mitigate the potential conversion of assisted affordable units, such as the Pres. George Washington Manor I and Manor II apartments, to market-rate units. The program will monitor at-risk housing developments, assist tenants of affected housing developments, and provide assistance, as feasible, with finance, and technical and regulatory assistance.

- (1) Monitor owners of at-risk housing developments on an ongoing basis, at least every twelve months, in coordination with other public and private entities to determine their interest in selling, prepaying, terminating, or continuing participation in a subsidy program. For the Pres. George Washington Manor I and Manor II apartments, the City shall engage the property owner and property manager no later than July 30, 2027.
 - (A) Contact owners and property managers of assisted housing projects about rehabilitation needs and preservation of at-risk projects. Assist with funding applications to support rehabilitation and preservation.
- (2) The City shall annually meet with stakeholders and housing interests to participate and support federal, state, and local initiatives that address affordable housing preservation (e.g., support state or national legislation that addresses at-risk projects, support full funding of programs that provide resources for preservation activities).

- (3) Take all necessary steps, that are feasible and within control of the City, to ensure that a housing development remains in or is transferred to an organization capable of maintaining affordability restrictions for the life of the project, including proactively ensuring notices to qualified entities, coordinating an action plan with qualified entities upon notice, and assisting with financial resources or supporting funding applications.
- (4) Annually identify funding sources for at-risk preservation and acquisition rehabilitation and pursue these funding sources at the federal, state, or local levels to preserve at-risk units on a project-by-project basis.
- (5) Work with owners, tenants, and non-profit organizations to assist in the non-profit acquisition of at-risk projects to ensure long-term affordability of the development. Annually contact property owners, gauge interest, and identify non-profit partners and pursue funding-and-preservation strategies on a project basis.
- (6) The City will coordinate with owners of expiring subsidies to ensure tenants receive the required notices at 3 years, 6 months, and 12 months, per California law.
- (7) The owner will be required to provide written notification to residents of the expected date of loan prepayment or payoff, at which time the owner will no longer be restricted in the level of rent that can be charged. The notice will also contain an estimate of rent increases at the time rental restrictions no longer apply. Residents moving into a housing development during this one-year period must also be notified in writing of the pending conversion prior to signing a rental agreement.
- (8) The City will inform property owners regarding any federal and state legal requirements for providing relocation assistance to those low-income households who are unable to afford rent increases.
- (9) If an affordable housing project indicates it is opting out of its affordability restrictions, the City will ensure that affected residents receive notification of the owner's intent and will provide nonfinancial assistance with relocation.
- (10)The City will solicit interested non-profit housing corporations and local housing authorities to acquire and maintain such projects as low-income housing. The City will assist an interested non-profit housing corporation or housing authority in applying for state or federal assistance for acquisition.

Administration: Planning Department, City Manager, and City Council

Funding: California Housing Finance Agency Preservation, Acquisition Financing Mortgage Insurance for Purchase/Refinance (HUD)

Time Frame: Contact property owners within 120 days of adoption of the 2023-2031 Housing Element to determine future ownership plans and rehabilitation needs; implement preservation strategy if owners indicate desire to sell or convert their properties.

Program HO-3.3.2 Local List of Qualified Housing Entities

The City shall maintain a list of non-profit organizations interested in the retention and construction of affordable housing and entities qualified and interested in participating in the offer of Opportunity to Purchase and Right of First Refusal, and meet with and assist organizations desiring to maintain affordable housing in the city. The City shall also respond to the property owner on any Federal or State notices including Notice of Intent or Opt-Out Notices on local projects.

Administration: Planning Department and City Manager

Funding: General Fund

Timing: As needed upon receipt of notices.

Program HO-3.3.3 Initiate Montioring of At-Risk Housing

The City shall continue to monitor "at-risk" subsidized housing when subsidies are within 10 years of expiring (California Government Code Section 65583). The City shall publicize existing State and Federal notice

requirements to non-profit developers and property owners of at-risk housing. The City shall also assist in the search for gap funding for "at risk" projects that may decide to pay off existing assisted loans during the course of the planning period, including but not limited to CDBG and California Housing Finance Agency funds.

Administration: Planning Department and City Manager

Funding: General Fund

Timing: As needed upon receipt of notices.

Policy HO-3.4

Conserve existing housing wherever possible, ensure existing occupants are provided notice and minimize displacement of occupants.

Program HO-3.4.1 Local Mobile Home Park Converserion Ordinance

The City shall adopt a mobile home park conversion ordinance to establish a procedure is to ensure that any conversion of mobile home parks to other uses is preceded by adequate notice, and that relocation and other assistance is provided park residents, consistent with the provisions of the California Government Code, Section 65863.7.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Initiate no later than 2025 and complete by 2027.

Program HO-3.4.2 Local Condominium Conversion Ordinance

The City shall adopt a condominium conversion ordinance that would limit the ability to convert from rental units to condominium units, taking into account the impact of the conversion on the availability of rental units. City staff shall conduct an analysis of the potential impacts of condominium conversions on the availability of rental housing, study options for a condominium conversion ordinance, and present the analysis and options to the City Council to consider adoption of an ordinance.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Initiate no later than 2025 and complete by 2027.

GOAL HO-4 - FACILITATE THE PROVISION OF HOUSING SUITED TO PERSONS WITH SPECIAL NEEDS

The City shall facilitate development of sites for special needs housing, including the housing needs of persons with disabilities and persons experiencing homelessness.

Policy HO-4.1

The City shall give high priority to the building permit processing and inspections for individuals with disabilities, including developmental disabilities.

Policy HO-4.2

The City shall amend Title 18, Mt. Shasta Municipal Code, to ensure the Zoning Regulations comply with state law and are implemented consistent with state law, specifically Government Code Sections 65582, subparagraphs (g), (i), and (j); 65583(a)(4) et seq.; 65650-65656, and 65660-65668, for transitional and supportive housing definitions, supportive housing developments, and low barrier navigation centers. The amendments shall permit supportive housing developments and low barrier navigation centers in zones that permit multifamily and mixed uses including nonresidential zones permitting multifamily uses as by-right development not subject to a conditional use permit or other discretionary approval when the statutory requirements are met. The amendments shall revise the definitions for supportive housing and transitional housing to comply with state law. The adopted development and performance standards of the Zoning Code amendments shall be objective and shall not have the effect of precluding transitional and supportive housing, supportive housing developments, and low barrier navigation centers.

Program HO-4.2.1 Establish Local Regulations for Supportive and Transitioinal Housing, and Low Barrier Navigation Centers

- (1) Consistent with Government Code Section 65650 et seq., the City shall amend the R-2, R-3, C-1 and C-2 zones to allow by-right supportive housing developments as a by-right use and not subject to a conditional use permit or other discretionary approval if the requirements of Government Code Sections 65651 and 65652 are met.
- (2) Consistent with Government Code 65583(c)(3), the City shall amend the R-2, R-3, C-1 and C-2 zones to allow by-right low barrier navigation centers as a by-right use and not subject to a conditional use permit or other discretionary approval if the requirements of Government Code Section 65662.
- (3) Consistent with Government Code Section 65583(c)(3) et seq., the City shall amend the R-L and R1/B1 zones to allow transitional and supportive as a by-right use and shall be subject only to those restrictions that apply to other residential dwellings of the same type in the same zone.
- (4) 4) The City shall amend the definition of transitional housing contained in Mt. Shasta Municipal Code Section 18.08.792 to be consistent with Government Code Section 65582(j).
- (5a) The City shall amend the definition of supportive housing in Mt. Shasta Municipal Code Section 18.08.787 to be consistent with Government Code Section 65582(g) and remove reference to "community care facility".
- (5b) The definition of target population that is embedded in the definition of supportive housing shall be amended to reference the definition of target population contained Government Code Section 65582(i).

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Initiate amendments within one year from adoption of the 2023-2031 Housing Element and adopt amendments within two years from adoption of 2023-2031 Housing Element.

Program HO-4.2.2 Establish Local Regulations for Emergency Shelters



The City shall amend Titles 15 and 18 of the Mt. Shasta Municipal Code, Sections 15.44, 18.16, 18.98 and other sections as applicable, for emergency shelters to comply with State law. The amendments shall permit emergency shelters in the R-3, C-1 and C-2 zones without a conditional use permit or other discretionary permit, subject only to development and management standards that apply to residential or commercial development in the same zone, and shall not have the effect of precluding emergency shelters. Management standards shall be objective and encourage and facilitate the development of, or conversion to, emergency shelters, and are consistent with Government Code Section 65583(a)(4) et seq. Off-street parking standards shall be consistent with Government Code Section 65583(a)(4)(A). Specifically, the City shall:

- (1) Amend the definition of emergency shelter, Mt. Shasta Municipal Code Section 18.08.352, to comply with Government Code Section 65583(a)(4)C).
- (2) Amend Sections 18.16 and 18.98 to expressly allow emergency shelters as a by-right use not subject to a conditional use permit or other discretionary approval in R-3, C-1, and C-2 zones.
- (3) Emergency shelters shall be subject only to development and management standards that apply to residential or commercial development in the same zone, and only development and management standards that are objective shall apply.
- (4) Either repeal the shelter location and concentration standard, i.e., MSMC Section 18.98.090, or reduce the location and concentration separation standard to no more than 300 feet to comply with Government Code Section 65583(a)(4)(B)(v).
- (5) Repeal the following subsections for discretionary approval of emergency shelters:
 - (A) Section 18.98.040 that stipulates that the Planning Commission must approve the emergency shelter provider's written management plan, and
 - (B) Section 18.98.100 that requires consistency with the Mt. Shasta Architectural Design Guidelines.
- (6) Emergency shelters shall only be subject to the following written objective standards to comply with Government Code Section 65583(a)(4)(B):
 - (A) The maximum number of beds or persons permitted to be served nightly by the facility.
 - (B) Sufficient parking to accommodate all staff working in the emergency shelter, provided that the standards do not require more parking for emergency shelters than other residential or commercial uses within the same zone.
 - (C) The size and location of exterior and interior onsite waiting and client intake areas.
 - (D) The provision of onsite management.
 - (E) The proximity to other emergency shelters, provided that emergency shelters are not required to be more than 300 feet apart.
 - (F) The length of stay.
 - (G) Lighting.
 - (H) Security during hours that the emergency shelter is in operation.
- (7) The City shall review the off-street parking standards for emergency shelters, MSMC Section 15.44 et seq., and determine if the standard is objective, provides sufficient parking to accommodate the staff working in

emergency shelters, and does not require more parking for emergency shelters than other residential or commercial uses within the same zone, consistent with AB 139 (2019). If the City finds the adopt parking standards for emergency shelters do not meet the requirements of AB 139, then the City shall prepare amendments to the Title 15.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Adopt amendments within one year from adoption of the 2023-2031 Housing Element.

Program HO-4.2.3 Update Zoning Code Definition of Family

The City shall either repeal or amend the definition of "family" in Section 18.08.360, Title 18 – Zoning, Mt. Shasta Municipal Code, and the amendments shall comply with State law.

Administration: Planning Department

Funding: General Fund

Timing: Adopt amendments within one year from adoption of the 2023-2031 Housing Element.

Program HO-4.2.4 Local Regulations for Group Homes

The City shall amend Title 18 of the Mt. Shasta Municipal Code for the following, and in preparing the amendments, the City shall consult the Department of Housing and Community Development (HCD) Group Home Technical Advisory published December 2022. The amendments to the Mt. Shasta Municipal Code shall allow:

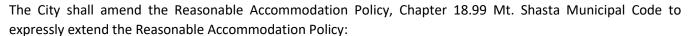
- (1) Group homes, even homes that have more than six residents, that do not require a State license shall be allowed in all zones where single family units are permitted, i.e., R-L, R1/B1, R-1, R-1-U*, R-2, R-3, C-1, and C-2, and subject only to the generally applicable, nondiscriminatory health, safety, and zoning laws that apply to residential development.
- (2) Group homes that require a State license and serve six or fewer residents shall be allowed in all zones where single family units are permitted, i.e., R-L, R1/B1, R-1, R-1-U*, R-2, R-3, C-1, and C-2, subject only to the generally applicable, nondiscriminatory health, safety, and zoning laws that apply to residential development.
- (3) Group homes that require a State license and serve more than six residents shall be allowed as a by-right use in the Medium Density Residential (R-2), High Density Residential (R-3), and General Commercial (C-2) zones. Development, performance, and design standards shall be objective, nondiscriminatory health, safety, and zoning laws that apply to residential development in the same zoning districts.
- (4) Group homes that require a State license and serve more than six residents shall continue to be subject to conditional use permit in the Resource Lands (R-L). Group homes that provide licensable services to more than six residents shall be permitted subject to conditional use permit in the Low Density Residential, 10,000 Minimum (R1/B1) and Low Density Residential (R-1) and Low Density Residential Urban (R-1-U) zones. The conditional use permit findings shall be objective and provide for approval certainty.
- (5) Amendments to the definition of group home shall be consistent with State law, including the City's obligation to affirmatively further fair housing, and HCD's Group Home Technical Advisory published December 2022.

Administration: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Initiate amendments within one year from adoption of the 2023-2031 Housing Element and adopt amendments within two years from adoption of 2023-2031 Housing Element.

Program HO-4.2.5 Local Reaonsable Accommodation Procedures



- (1) to the off-street parking requirements in Chapter 15.44 Mt. Shasta Municipal Code, and
- (2) that a provider or developer of housing for individuals with disabilities may request reasonable accommodation.

The Reasonable Accommodation Policy amendments shall be consistent with federal and state law.

Responsibility: Planning Department, Planning Commission, and City Council

Funding: General Fund

Timing: Initiate amendments within one year from adoption of the 2023-2031 Housing Element and adopt amendments within two years from adoption of 2023-2031 Housing Element.

Policy HO-4.3

The City shall encourage and support organizations and programs, including housing providers, to address the housing needs of special needs groups (seniors, female headed households, persons with disabilities, persons with developmental disabilities, farmworkers, individuals experiencing homelessness, and persons with extremely low incomes). The City shall seek to assist in meeting these special housing needs through a combination of regulatory amendments and incentives, including those presented in Programs HO-2.3.1 through HO-2.3.9, HO-2.4.1, and HO-4.1.1 through HO-4.1.5), and identifying and applying for funding with qualified housing developers to develop needed housing in the City.

Program HO-4.3.1 Inter-Jurisdictional Coordination and Planning to Address Homelessness

- (1) The City will support the implementation of the Siskiyou County 10 Year Plan to End Homelessness, specifically goals for increasing the supply of permanent supportive housing and affordable housing, expanding the capacity for housing providers, and expanding options for low barrier emergency shelter and housing. The City will consult with the NorCal Continuum of Care Coordinator on strategies to provide services, shelter, and housing for those experiencing homelessness in the City.
- (2) The City shall assist appropriate public and/or non-profit entities as feasible to develop a shelter, navigation center, or other recognized type of emergency housing for persons experiencing homelessness in the city by pursuing grant opportunities and providing technical assistance in grant applications for State and Federal funding. (Was Program HO-5.4.2)
- (3) The City shall support agencies and organizations providing services to those experiencing homelessness by annually updating referral information. (Was Program HO-5.4.1)
- (4) The City will continue to support the efforts of the housing authorities in administering the Housing Choice Voucher program.
- (5) The City will meet with representatives from the Housing Authorities, the NorCal Continuum of Care, and other area non-profit and social service organizations to review upcoming Notices of Funding Availability (NOFA) for the purpose of identifying opportunities to match local funds with federal, state, county, and private funding sources for affordable housing and housing for special needs populations.

(6) The City shall partner with area social services agencies and non-profit organizations to assess the housing needs for seniors, people with disabilities (including developmental disabilities), extremely low-income residents, and identify funding sources to develop needed services in the City.

Administration: Planning Department and City Manager

Funding: General Fund

Timing: Coordination will occur at least annually from 2024 to 2031; the City will apply for funding

annually.

GOAL HO-5 - ENCOURAGE AND SUPPORT THE DEVELOPMENT OF AFFORDABLE HOUSING

The City will encourage the construction of new or dedication of existing housing that is affordable to extremely low, very low, low, and moderate income households.

Policy HO-5.1

The City shall encourage and support the development of housing affordable to extremely low, very low, low, and moderate income households.

Program HO-5.1.1 Support the Development of Housing for Low Income and Extremely Low Income Housing

The City shall encourage and support plans that include extremely low, very low, and low income housing in R-2, R-3, C-1 and C-2 zones when located within a distance a person can reasonably walk to services (e.g., quarter mile) or an existing or new transit stop is within a quarter mile of the development. The term "encourage and support", as used herein, may include, but is not limited to:

- Site identification;
- Local, state, and federal permit assistance.
- Give priority to processing of affordable housing projects, taking the applications out of submittal sequence if necessary to receive an early hearing date;
- Allow phasing of infrastructure whenever possible at time of project review;
- Facilitate the provision of public transportation services to serve residential areas, including services for people with handicaps and the installation of bus stops at safe and convenient locations;
- Maintenance of relationships with funding and facilitating agencies and organizations; and
- Any other action on the part of the City that will reduce development costs.

Administration: Planning Department, City Manager, and Planning Commission

Funding: General Fund

Timing: As residential project applications are considered.

Program HO-5.1.2 Encourage New Developments to Include Affordable Housing

The City shall encourage and support developers of large residential subdivisions (i.e., 8 or more units) to provide some affordable housing. At a minimum, this may entail encouraging developers to incorporate duplexes,

triplexes, townhouses, or other affordable housing products or recommend the overlay of the Planned Development (P-D) zone district to provide development flexibility for clustering, mixed use, and condominium development.

Administration: Planning Department, Planning Commission, and City Council

Funding: Private development

Timing: As residential development proposals of 50 or more units are submitted.

Program HO-5.1.3 Encourage Low-Cost Childcare Facilities and Workforce Development

The City shall support the development of low-cost childcare facilities and job training programs in the city to encourage female householders to enter the job market. The City shall meet with the childcare council on an annual basis to review possible childcare needs of the community.

Administration: City Manager and Planning Department

Funding: General Fund Timing: Annually

Program HO-5.1.4 Sites for Affordable and/or Special Needs Development and Pursuing Funding

- (1) The City shall continuously identify properties for purchase that would be well-suited to the construction of affordable and/or special-needs housing. The purchase of properties_would use revenue from sources such as TOT, in-lieu fees, development agreements, and/or grant funding.
- (2) To support the development of housing affordable to extremely low-income households, the City shall continue to seek and pursue state and federal funds annually, or as funding becomes available; and grant priority to projects that include units affordable to extremely low-income households and/or that target the housing of needs special populations.

Administration: City Council, City Manager, and Planning Department

Funding: 1) General Fund and TOT, in-lieu fees, development agreements, and/or grant funding; 2) General Fund

Timing: 1) At all times during 2023-2031 planning period; 2) Apply for funding annually to assist extremely low-income households and special needs populations.

Program HO-5.1.5 Promote the City's Housing Programs to Affordable Housing Developers

The City will improve awareness and support for the City's workforce and affordable housing programs by preparing, publishing, and distributing an affordable housing information brochure/newsletter that will be a local resource for persons interested in developing low-cost housing. The City will encourage the participation of agencies and organizations that operate rental and mortgage subsidy and self-help housing programs. This program will be implemented consistent with the requirements of AB 1483 (2019). To improve the dissemination of the City's affordable housing programs, the City will provide information, printed and as web content. The City will perform proactive public outreach using a variety of methods that may include in-person or virtual participation, e.g., development industry events or workshops, and direct contact with developers and property owners to improve the dissemination of information about the City's affordable housing programs. The City will refer persons interested in developing low-cost housing to appropriate government and non-profit organizations for assistance.

Administration: Planning and Building Department and City Manager

Funding: General Fund

Timing: Within two years from adoption of the Housing Element. To improve awareness of the City's affordable housing programs, the City will participate in an industry event, workshop, or similar public event/activity at least once a year beginning in 2025.

Program HO-5.1.6 Support Lower-Cost Alternative Homeownership Models



- (1) The City will support the formation and/or use of community land trusts and other non-traditional forms ownership and tenancy that provide for workforce and affordable housing (by design and/or through subsidy), senior housing, intergenerational housing, housing for persons with disabilities, etc.
- (2) The City will consider preparing amendments to the MSMC to provide for the development of tiny house village(s), for non-transient occupancy as defined in MSMC Section 18.08.795.

Administration: Planning and Building Departments, City Manager, Planning Commission and City Council

Funding: General Fund

Timing:

- (1) At all times during the 6th cycle.
- (2) No later than two years from adoption of the 202-2031 Housing Element.

GOAL HO-6 - ENCOURAGE SUSTAINABLE HOUSING DEVELOPMENT AND ENERGY CONSERVATION

Mt. Shasta will encourage sustainable housing development and energy conservation shall pursue sustainable development for the new development and existing housing stock in the City.

Policy HO-6.1

The City shall promote the use of energy conservation measures in all housing through the use of public and private weatherization programs. The City will be receptive to encouraging new alternative energy systems, such as solar and wind, and water conservation measures.

Program HO-6.1.1 Consider Options for Use Alternative Building Materials

The City will consider exploring options for building regulations that allow the use of alternative building materials and construction methods, within the City's legal authority, that demonstrate energy conservation and sustainability while protecting the public health, safety, and welfare.

Administration: Planning and Building Departments, City Manager, Planning Commission, and City Council

Funding: General Fund

Timing: Initiate no later than December 2025.

Program HO-6.1.2 Promote Energy Efficiency and Conservation via Weatherization

Promote the use of energy conservation measures in all housing through the use of public and private weatherization programs. Provide information on currently available weatherization and energy conservation programs to residents. The City will have information available for the public at the front counter of City Hall and will distribute information through an annual mailing. The City will provide referrals and participate in informing households that would potentially benefit from these programs as appropriate. The City shall facilitate the weatherization of an average of 10 homes per year during the 6th cycle planning period by providing information

Administration: Building Department, City Manager, and City Council

Funding: Private, and government funds. The City will apply for funds to assist residents with energy

conservation retrofits and weatherization resources.

Timing: Initiate no later than December 2025.

Program HO-6.1.3 Title 24 for Energy Efficiency and Conservation

The City shall continue to enforce State requirements, including Title 24 of the California Code of Regulations, for energy conservation in new residential projects and encourage residential developers to employ additional energy conservation measures for the siting of buildings, landscaping, and solar access through development standards contained in the Zoning Ordinance, Building Code, and Specific Plans, as appropriate.

Administration: Building Department **Funding:** Private and government funds

Timing: Because this is a current building code requirement, the City will implement it as part of the

building permit application and review process.

GOAL HO-7 - PROMOTE EQUAL AND FAIR HOUSING OPPORTUNITIES FOR ALL PEOPLE

The City shall promote opportunities for persons from all economic segments of the community regardless of race, religion, sex, marital status, ancestry, national origin, color, familial status, or disability.

Policy HO-7.1

Eliminate housing discrimination based on race, color, religion, sex, national origin, ancestry, marital status, age, household composition or size, disability, or any other arbitrary factor by removing constraints within control of the City.

Program HO-7.1.1 Disseminate Fair Housing Information and Respond to Fair Housing Complaints

- (1) The City shall support designated regulatory agencies in the prevention and correction of any reported discrimination in housing.
- (2) City staff shall refer all complaints regarding housing discrimination of any kind to the State Department of Fair Employment and Housing. The City shall monitor such complaints by checking with the affected agency and the complainant, and consider the need for future action if a trend develops, or if the complaint is not resolved.
- (3) The City shall provide information concerning discrimination compliant procedures to the public at social service centers, the senior center, City Hall, the library, housing projects participating in HUD Section 8 Programs, and other semi- public places. The information will provide locations and phone numbers of agencies to contact for assistance. This outreach effort will be made to include groups likely to experience discrimination in housing including minority, elderly, disabilities, and lower-income households. The City will support and participate in efforts by local government and non-profits to develop a renters' resource program.
 - (A) The information and content of this program shall be incorporated into the community awareness improvement program, Program HO-2.2.1 herein, sharing information on the City's website, and by performing proactive public outreach using a variety of methods that may include in-person or virtual participation and may occur outside City offices and regular business hours.

(4) Conduct at least biennial training for the Planning Commission and City Council on fair housing, affirmatively furthering fair housing, and the Housing Accountability Act.

Administration: Planning Department, City Manager, Planning Commission, and City Council

Funding: General fund

Timing:

- A)–C) At all times during the 2023-2031 Housing Element cycle.
- D) The City shall provide training at least biennially, with the first training held by December 31, 2024.

Program HO-7.1.2 Implementation of the AFFH Action Plan



Section 9.0 of Appendix A analyzes fair housing conditions in the City of Mt. Shasta, and provides a regional comparison. Table A-68 in Section 9.2 of Appendix A enumerates the City's fair housing issues and contributing factors.

The City's Affirmatively Furthering Fair Housing Action Plan is identified as Table A-68, section 9.2, Appendix A, and hereby incorporated by reference. The contributing factors are indicated and prioritized as part Table A-63. The City's AFFH Action Plan addresses the identified fair housing issue and contributing factors.

The City shall implement the Affirmatively Furthering Fair Housing Action Plan in Appendix A, section 9.2, and take meaningful actions citywide to address significant disparities in housing needs and in access to opportunity, replacing segregated living patterns with truly integrated and balanced living patterns, transforming areas of concentrated poverty into areas of opportunity, and fostering and maintaining compliance with civil rights and fair-housing laws for all persons in accordance with state and federal law.

Administration: City Council, Planning Commission, City Manager, Planning Department

Funding: General fund

Timing: At all times for the duration of the 2023-2031 Housing Element planning period.

Excerpted from Appendix A:

Table A-68
City of Mt. Shasta's AFFH Housing Action Plan

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
Fair Housing Out	reach and Dissemination of Fair Housing Information (medium pric	ority)		
Contributing Factor	rs:			
• Lack of fair housing	ng information on City website			
• Lack of variety in	the media forms and venues where fair housing information can be found			
Program A: Improve community awareness and knowledge about fair	 The City will make information on fair housing available to the public, through the posting of fair housing information in City Hall and in other public buildings, on the City's website, distribution to existing and new apartment complexes, and other media channels. In the preparation and distribution of the City's fair housing materials, the City will employ affirmative marketing best practices, such as depiction of members of protected classes under fair housing laws. The City will provide fair housing materials, both printed and as web content media, in Spanish and other local prevalent spoken languages. 	Update the website by December 2024. Beginning in Q4 2024 or Q1 2025, distribute printed materials.	Citywide	Updated website that includes fair housing information. Distribution, and replenishment, of printed materials to public counters and bulletin boards, and apartments complexes. Increase fair housing awareness by increasing inquires by two inquires annually.
housing.	Contribute funding, and conduct an public outreach event(s), such as workshops, webinars, and/or forums, for local organizations to offer multilingual landlord-tenant education and conciliation, and to publicize the intake process for discrimination complaints. The City will advertise events using its website, public postings, public counter, social service organizations, direct mailings, etc.	2025, annually	Citywide	Conduct at least one public event beginning in 2025, and annually thereafter.

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
	Provide training for staff, elected officials, and appointees on issues of fair housing, affirmatively furthering fair housing, and the Housing Accountability Act.	Beginning calendar year 2025, and biennially thereafter.	Citywide	City council fair housing presentations, with appointees and staff invited to attend.
	Create and release a multilingual Mt. Shasta Fair Housing Marketing Plan (as part of housing opportunities created through the City's affordable housing programs).	1) July to December 2025. 2) June 2026	Citywide	Release of an RFP and procure qualified vendor.
		2,000 2020		2) Release, with public announcement(s), of the Mt. Shasta Fair Housing Marketing Plan.
priority) Contributing Factor		ouseholds, and housin	g for special n	needs populations (high
Cost burdened ho	• High cost of construction			
• Low production o	f housing • Lack of visibility of housing	information		
Program B: Improve the Access and	The City will meet with the housing authority of Shasta County and other established housing authorities that serve Mt. Shasta and the surrounding region at least twice per year to discuss Housing Choice Voucher needs, Project-Based Voucher opportunities, affirmative marketing and outreach activities, and methods of increasing the number of vouchers allocated to the City, emphasizing households	Convene first meeting within 12 months of adoption of housing element, and meet with organizations at least biannually	Areas zoned to allow residential developme nt, especial	Facilitate new construction, or conversion, of two housing units affordable to very low

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
	Develop a program administered by the City, or by partnering with a qualified organization, that connects lower-income households and individuals, including extremely-income residents, with affordable rental and homeownership opportunities in the City. Features of the program would include:	Launch program by 2025	Citywide	Assist with the placement of six lower income individuals or households in housing that is affordable by
	 Landlord recruitment and mentoring, including fair housing training. Develop and maintain a list of affordable housing units that are available for rent or purchase in the City. A system for verifying the eligibility of applicants. A system for matching eligible applicants with available units. Employ affirmative marketing best practices. 			2031.
	Collaborate with other localities and non-profit organizations for the development and launch a home sharing program to be administered by a non-profit or appropriate governmental agency.	Launch program by 2026	Citywide	Assist with placement of four lower income persons by 2031.
	A home sharing program helps match "providers" with a spare room or rooms with "seekers" who are looking for an affordable place to live. Some of the seekers are also willing to exchange household chores for a reduced rent. A home share program is not a short-term rental. Program considerations should include requirements that persons seeking housing must either live, work or attend school in			
	Mt. Shasta or Siskiyou county or have a housing voucher for Siskiyou county. The program benefits seekers as they may find it difficult to afford housing cots on their own. For home providers, with someone else living in the home they are able to continue living in their own home and neighborhood. ¹			

ADOPTED 2 – 26 August 12, 2024

¹ County of San Mateo, Home Sharing Program, <a href="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/148698/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="https://www.smcgov.org/media/30271/download?inline="htt

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
	oly of ownership and long term rental housing that is affordable for special needs populations (high priority)	for the workforce and	lower incom	ne households, and the
Contributing Factor	ors:			
• Community oppo	sition to density increases and multifamily development resulting in incre	ased time and cost to com	plete the entit	lement process.
• Land use controls	that discourage a variety of housing types • High cost of construction			
• Lack of visibility o	f housing information • Low production of housing	Ş		
	1) Amend the zoning regulations to permit multifamily developments by-right in which 20 percent or more of the units are affordable to lower income households and achieve a minimum density of 15 dwelling units per acre in the R-3, C-1, and C-2 zones. [Program HO-2.3.4]	1) and 2): within two years of adoption of the 2023-2031 housing element.	Citywide and in applicable zones.	Adopted land use regulations that provide ministerial non-discretionary pathways for multifamily development and allow for a variety of housing types.
Program C	2) Amend the zoning regulations to expressly exclude residential development, including qualifying mix use developments utilizing the provisions of SB 35 and/or State Density Bonus Law, from the provisions of Chapter 18.70 of the MSMC. [Program HO-2.3.4]	3) and 4): within one year of adoption of the 2023-2031 housing element.	f	
Remove regulatory and procedural constraints to increase	3) Amend the 2010 Design Guidelines and zoning regulations to replace and/or remove subjective standards that apply to multifamily development with standards that are objective, and provide a ministerial nondiscretionary design review process for multifamily development. [Program HO-2.3.7]			
production of a variety of housing types.	4) Amend the zoning regulations for supportive housing developments, group homes, etc. as provided in Programs HO-4.2.1, and HO-4.2.3 through HO-4.2.5.			
	1) The City shall offer expedited process for projects with an affordable component and/or that provide housing for special needs households [Program HO-2.4.1]	1) and 2): within two years of adoption of the 2023-2031 housing	In all planning period residential facilitate develo of two multifam housing develop zones.	facilitate development
	2) The City shall establish written procedures and findings for the review and approval of residential site plans and building permits. [Program HO-2.4.2]	element. 3) Within one year from adoption of the		housing developments with four or more units that are targeted for

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
	3a) Proactive outreach and assistance to non-profit service providers and developers prioritizing some funding for housing developments affordable to special-needs households and offering financial incentives or regulatory concessions to encourage a variety of housing types. [Program HO-2.2.1] 3b) Improve community awareness and support for the City's housing programs by publicly sharing information on the City's website, and by performing proactive public outreach using a variety of methods. [Program HO-2.2.1]	2023-2031 housing element.	2) and 3b): Citywide in all zones permitting residential develop- ment.	lower income households, and/or providing housing for special needs households.
	1) Develop and publish toolkits for ADUs, JADUs, SB 9 housing, and SB 10 upzoning. The toolkits will provide permitting process information, forms, and resources for property owners. The ADU toolkit will also provide links/information about pre-approved plans from other California jurisdictions.	Within 18 months of adoption of the 2023-2031 housing element.	ADUs, JADUs, and SB 9: Residential zoned	1) Facilitate the construction or conversion of six JADUs, ADUs, and/or SB 9 housing units by 2031.
Program D Improve	2) Proactively distribute information about the toolkits to property owners using a variety of media outlets. 3) Apply for appropriate funding, or partner with a qualified non-profit that can be used to provide bridge leaves and other financial.		parcels in the Highest and High Resource	2) Facilitate the completion of at least one SB 10 upzoning by January 1, 2029.
information and visibility of infill housing types and options.	profit, that can be used to provide bridge loans and other financial assistance to qualified households, or units assured to available to income qualified households, to increase access and affordability of private-market homes for new construction or conversion for J/ADUs and SB 9.		Areas. SB 10: within a ¼ mile of a STAGE bus stop and that meet other statutory criteria.	3) If appropriate funding is secured, facilitate the construction or conversion of two J/ADUs by 2031.

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
Program E Identify public lands for residential development.	Identify and inventory City- and publicly owned land within city limits appropriate for residential development. Site evaluation shall consider environmental constraints, proximity to utilities including dry utilities, legal ingress/egress, the availability of essential personal services within a quarter mile including public transit, and development potential related to site size, configuration, and other criteria.	Complete within 3 years of adoption of the 2023-2031 housing element	Availability in the Highest and High Resource Areas is prioritized.	Publication of an inventory of publicly owned lands suitable for residential development.
Disproportionate	Housing Needs including Displacement Risks (high priority and lo	w priority)		
Contributing Factor	S:			
 Unaffordable rent 	• Competing uses for housing	ng units–economic pressur	es for conversi	on
• Low inventory of a	affordable housing			
Program F.1	Active enforcement against illegal short term rentals because they reduce available housing stock. Report status of short term rentals to City Council as part of the housing element annual progress report	1) Continue and transactionally as reports are received or observed by City officials.	Citywide	No net loss of housing units due to illegal short term rentals during the 2023-2031 planning period.
Reduce conversion risks and retain the housing supply		2) Beginning the calendar year after adoption of the 2023-2031 housing element, and annually thereafter.		
and affordable housing (high priority)	Preservation of assisted housing developments by implementing Program HO-3.3.1 that commits the City to contacting owners and property managers of assisted housing projects about rehabilitation needs and preservation of at-risk projects, and taking other actions to prioritize the preservation of existing affordable housing.	Initiate contact with property owners— property managers within 120 days of adoption of the 2023-2031 Housing Element.	The four existing assisted housing developme nts identified in	No net loss of assisted housing units within the existing developments during the 2023-2031 planning period to conversion or condition issues.

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
			Table A-51, Appendix A.	
	1) Continue to perform proactive code enforcement to improve housing units that are substandard and have habitability issues in order to conserve the inventory of housing. [Program HO-3.1.1(1)] 2) Continue to provide free guidance and technical assistance through the Building Department to homeowners who wish to repair and improve the habitability and weatherization of existing housing. The availability of this service will be advertised as part of the City's proactive public outreach for housing to improve community awareness.	1) Continue and transactionally as reports are received or observed by City officials. 2) Transactionally through the 2023-2031 planning period. 3) No less than	Neighbor- hoods containing older stock units and are Older	Facilitate the conservation/rehabilita tion of two housing units during the planning period of 2023 to 2031 with no-net displacement of residents.
	3) Apply for appropriate funding, or partner with a qualified non-profit, that can be used for rehabilitation of owner-occupied units or units assured to be available to income qualified households, to conserve the existing housing stock and improve access to affordable private-market homes. [Program HO-3.1.1(2)]	annually the City will review upcoming NOFAs to identify appropriate funding.		
Program F.2	1) Adopt a mobile home park conversion ordinance to establish a procedure is to ensure that any conversion of mobile home parks to other uses is preceded by adequate notice, and that relocation and other assistance is provided park residents, consistent with State law. [Program HO-3.4.1]	Initiate no later than 2025 and complete by 2027	1) The two mobile home parks identified in Table A-31.	1) No net loss of mobile home parks in Mt. Shasta during the 2023- 2031 planning period.
Reduce conversion risks and retain the housing supply and affordable housing (low priority)	 2) The City shall adopt a condominium conversion ordinance that would limit the ability to convert from rental units to condominium units, taking into account the impact of the conversion on the availability of rental units. City staff shall conduct an analysis of the potential impacts of condominium conversions on the availability of rental housing, study options for a condominium conversion ordinance, and present the analysis and options to the City Council to consider for adoption of an ordinance. [Program HO-3.4.2] 		2) R-3, C-1, and C-2 zoned lands developed with apartments	

City of Mt. Shasta

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
Improve opportu	nity and support community revitalization (medium priority)			
Contributing Factor	rs: ion and slow/low economic growth impedes growth of the tax base			
Program G Increase investment in community amenities	Continue to seek state and federal funding to add and/or improve City infrastructure, public facilities, and amenities. In order to improve access to programs for investing in community amenities and infrastructure improvement programs, continue participation in regional planning efforts, such as the Active Transportation Plan. Also, initiate implementation of priority projects identified in the adopted Mt. Shasta Mobility Plan.	Annually, the City will apply for appropriate state and federal infrastructure funding, or will partner with appropriate agencies and organizations to apply for funding. The City will continue to meet and collaborate with regional organizations at least twice year, and will support and participate in regional planning efforts.	Downtown Mt. Shasta and adjacent residential areas. Residential areas within a ¼ mile of a transit stop.	Complete two infrastructure and/or public facility projects by 2031, which could include partnerships with local schools, transportation agencies (e.g., Caltrans and Sage Stage), etc. Examples include park improvements; safe routes to schools; pedestrian and bicyclist stripping, signage, etc.; installation of ADA curb ramps; water and/or sewer infrastructure improvements, etc.

HE Program/ Other Action	Specific Action(s)	Timeline	Geographic Targeting	2023-2031 Outcomes
Program H Continue Investment for the Future Redevelopment of the Landing	Continue to seek funding in order to make portions of the city-owned Roseburg Landing property (the Landing) available and suitable for housing, and allow for variety of housing types and densities to meet the housing needs for all incomes, including multifamily, in the future. Seek funding for clean-up and to bring essential infrastructure to the site.	The City will continue to apply for appropriate state and federal funding for clean-up and development of infrastructure.	The Landing	Amend the adopted Roseburg Commerce Park Development Plan to permit variety of housing types and densities to meet the housing needs for all incomes, including multifamily, in areas that are suitable.

ADOPTED 2 – 32 August 12, 2024

² The Landing is a 127.5 acre former lumber mill site that is located in southern Mt. Shasta. It is a brownfield to the legacy use. The City acquired the site after it closed in the 1980s, and it was annexed to the City in 2000. Mt. Shasta has been awarded various site assessment and clean up grants, with the most recent being a \$707,740 EPA cleanup grant in 2023.

Chapter 3 – Analysis of Previous Housing Element

Housing elements must report the progress and effectiveness of the previous housing element. Section 65588, subdivision (a), of the Government Code requires:

- Progress in implementation A description of the actual results or outcomes of the previous element's goals, objectives, policies, and programs (e.g., what happened).
- Effectiveness of the element For each program, include an analysis comparing the differences between what was projected or planned in the element and what was achieved.
- Appropriateness of goals, objectives, policies, and programs –A description of how the goals, objectives, policies, and programs in the updated element are being changed or adjusted to incorporate what has been learned from the results of the previous element. (e.g., continued, modified, or deleted.)
- Special needs populations Provide a description of how past programs were effective in addressing the
 housing needs of the special populations. This analysis can be done as part of describing the effectiveness
 of the program pursuant to Government Code Section 65588, subparagraph (a)(2) if the jurisdiction has
 multiple programs to specifically address housing needs of special needs populations or if specific programs were not included, provide a summary of the cumulative results of the programs in addressing the
 housing need terms of units or services by special need group.

2014-2019 Housing Element Programs

An important aspect of the Housing Element is an evaluation of achievements under the implementation programs included in the previously adopted Housing Element. The evaluation provides valuable information on the extent to which programs have been successful in achieving stated objectives and addressing local needs and to which these programs continue to be relevant in addressing current and future housing needs in Mt. Shasta. The evaluation also provides the basis for recommended modifications to programs and the establishment of new objectives in the Housing Element. While many of the City's former programs were continued or modified in this update, some were removed due to being successfully implemented and others were added to respond to changes in state law and local conditions.

Many of the programs included in the prior Housing Element are being continued, although many program have been modified to comply with State law, to improve effectiveness for the current cycle, or to reduce redundancy. The table below provides a summary of each program, its progress, and status for the current update.

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Program HO-1.2.1: Every year, as part of the annual Housing Element review, the City shall review the vacant land inventory with the objective of ensuring the City can accommodate a variety of housing types. If a deficiency is found, the City shall take steps to change the General Plan and zoning as needed to increase the amount of available land. The City shall make the inventory available to the public, especially the development community, for their information and use. Timing: At annual review Responsibility: Planning Commission Funding: General Fund	Progress: The City continues to maintain a list of the available vacant land in the city that is appropriate to meet its share of regional housing needs. Additionally, the City is the early stages of exploring housing development options to redevelop a legacy industrial property, referred to as the Roseburg property, that is now Cityowned. This is currently in progress and will assist in the production of affordable housing in the city. Effectiveness: City staff reports on the Housing Element progress on an annual basis to the Planning Commission; this includes an update on the land inventory. The City receives development requests annually and receives input from interested individuals.	gram HO-1.2.1 and Program HO-1.2.2 that obligates the City to implement No Net Loss on a project by project basis. Program HE-1.2.2 calls on the City to annually review the vacant land inventory to ensure adequacy of sites suita-
Program HO-1.3.1: The City shall track and review changes in housing law to determine possible need for revisions in related General Plan policies and programs. Timing: Every five years upon revision of the Housing Element. Next review to be conducted in 2019. Responsibility: Planning Commission Funding: General Fund	Progress: In Spring 2022: The City initiated the 6 th cycle housing update. Mt. Shasta adopted urgency ordinance CCR-21-01 on December 22, 2021, to facilitate implementation of SB 9 (2021). Effectiveness: The City is incorporating recent changes in state housing law into the 6 th cycle update. This will include the recommended general plan and municipal code updates.	the City to reporting on legisla-

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Program HO-1.4.1: In order to increase public input and support of the City's housing programs, the City shall encourage the participation of groups interested in housing in the annual Planning Commission review of the Housing Element. This will occur through public notice and normal contact and solicitation of participation with local agencies and interest groups. Timing: At annual review Responsibility: Planning Commission Funding: General Fund	Progress: City staff report on the Housing Element progress is made on an annual basis to the Planning Commission. Effectiveness: City staff report on the Housing Element progress on an annual basis to the Planning Commission; this includes an update on the land inventory. The City gets very few development requests annually and has received limited input from local housing agencies or interest groups.	Continue and modify per Program HO-1.2.2 that calls on the City to annually review the vacant land inventory to ensure adequacy of sites suitable for a variety of residential development.
Program HO-1.5.1: Subject to availability of funding, the City shall work with developers of housing located outside existing sewer and/or water service areas, or in areas where existing systems are at or near capacity, to develop or improve essential utility systems to facilitate housing development. City assistance may involve direct participation in improvements or cooperation in the formation of assessment districts or other means of financing necessary improvements. Timing: As opportunities are recognized. Responsibility: City Manager Funding: To be determined.	Progress: The City is continuing to explore opportunities to improve infrastructure to facilitate housing. The City issued an RFP to assist with annexing two areas into the City, which will evaluate infrastructure capacity and needs. Effectiveness: The Roseburg property is outside the City's existing service areas, and the City is currently exploring potential funding vehicles, e.g., enhanced infrastructure financing district (EIFD), to provide financial assistance with the infrastructure costs associated with developing this property.	Continue and modify per Program HO-1.4.1.
Program HO-1.5.2: The City shall continue to develop and implement plans to expand domestic water and sewage collection and treatment systems such that planned development over the General Plan 20-year timeframe can be accommodated.	Progress: The City's wastewater infrastructure needs are determined through the City's Master Sewer Plan, the Sewer System Capacity Evaluation, and the	<u> </u>

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Timing: Continually Responsibility: City Manager Funding: General Fund	Wastewater Treatment Plant Capacity Evaluation. The City recently installed water meters at every service connection and approved a Rate and Fee Schedule for wastewater service based on water usage. Effectiveness: All capital projects are scheduled through the Capital Improvement Program and implemented as funds allow.	more expansive than the requirements of the Housing Element.
Program HO-2.5.1: The City shall review building and development requirements and standards, connection fees, and permit fees, and modify, as feasible, those standards and fees deemed to be unnecessary, excessive, or that create unusual constraints on affordability and housing availability. Timing: Bi-annual review starting 2016. Responsibility: Building Department, Planning Department, and City Manager Funding: General Fund	Progress: Ongoing; the City continues to monitor and evaluate impacts fees necessary to provide infrastructure and services. Effectiveness: Due to limited application/permit activity there have been few opportunities to evaluate actual development fees.	Continue and modify per Program HO-2.3.3 that states the City will bi-annually monitor the development of new single family and multifamily housing to determine whether the City's development impact fees create an unjustified constraint to affordable housing development.
 Program HO-2.5.2: The City shall modify the Zoning Code to ensure consistency with State law and internal consistency related to regulations for specific residential land uses, including manufactured homes, group homes, and emergency shelters. Modifications shall include but shall not be limited to: 1. explicitly allowing group homes of six or fewer as a permitted use in all zones where single family units are permitted; 2. Adding transitional housing and supportive housing as permitted uses in the R-L and R-1/B-1 zones; 	Progress: The Zoning Code amendments specified in Program HO-2.5.2 have not been completed. Effectiveness: Due to limited resources and staffing changes, the City was unable to complete amendments to the Mt. Shasta Municipal Code.	ued but modified into Mt. Shasta's 2023-2031 Housing Ele-

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
 Permitting manufactured homes on permanent foundations in all zones where single family units are permitted; and Clarifying provisions related to the zones where emergency shelters are permitted by right and adopting a locational restriction of no more than 300 feet from other emergency shelters. Timing: Review and update Zoning Code in 2016. Responsibility: Planning Department Funding: General Fund 		other titles where applicable, within one or two years of housing element adoption as specified in the Program.
 Program HO-3.1.1: The City shall encourage and support plans that include extremely low, very low, and low income housing in areas appropriate to the needs and desires of the population it would house, and at the same time be convenient to public services including bus service and public transit programs. The term "encourage and support", as used herein, may include, but is not limited to: Give priority to processing of affordable housing projects, taking them out of submittal sequence if necessary to receive an early hearing date; Allow phasing of infrastructure whenever possible at time of project review; Provide density bonus or other concessions to qualifying projects in accordance with Government Code 65915; Facilitate the provision of public transportation services to serve residential areas, including services for people with handicaps and the installation of bus stops at safe and convenient locations; and Any other action on the part of the City which will help to keep development costs to a minimum. Timing: As residential project applications are considered. Responsibility: Planning Commission 	Progress: The City supported a 12-unit housing development on Carmen Drive that included 3 affordable units. The City is also working with the developer of another 25-unit affordable housing development on Chestnut Street. Effectiveness: This program appears effective.	, -

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Funding: General Fund		
Program HO-3.1.2: The City shall encourage developers of large residential subdivisions (i.e., 50 or more units) to provide some affordable housing. At a minimum, this may entail encouraging developers to incorporate duplexes, triplexes, townhouses, or other affordable housing products or recommend the overlay of the Planned Development (P-D) zone district to provide development flexibility for clustering, mixed use, and condominium development. Timing: As residential development proposals of 50 or more units are submitted. Responsibility: Planning Department, Planning Commission, City Council Funding: Private development	Progress: The City did not receive any applications for residential projects with 50 or more units in the 5 th cycle planning period. Effectiveness: There have been no recent inquiries or residential projects containing 50 or more units.	Continue as modified per Program HO-5.1.2. The 50 unit threshold has been lowered to 8 units based on a review of Mt. Shasta's 5 th cycle permitting history. The 8 unit threshold is consistent with the Multi-Family Residential Standards of the 2010 Design Guidelines. The threshold is also consistent with the City's current practice.
Program HO-3.4.1: The City will assist private and non-profit organizations in the development of extremely low-, very low-, low- and moderate-income housing where such development does not conflict with other policies and provisions of the General Plan and City ordinances. Assistance will include: maintenance of relationships with funding and facilitating agencies and organizations; site identification; and local, state, federal permit assistance. Timing: Annual progress review; annual meeting with local housing advocates regarding coordination and assistance; and upon application submittal. Responsibility: City Manager Funding: General Fund	Progress: The City supported a 12-unit housing development on Carmen Drive that included 3 affordable units. The City is also working with the developer of another 25-unit affordable housing development on Chestnut Street, the Mountain Townhomes housing project. Effectiveness: This program appears effective.	incorporated into Program HO-
Program HO-3.4.2 : The City shall encourage, coordinate with and support agencies and organizations operating rental and mortgage subsidy and self-help housing programs. The City will refer persons interested in	Progress: The City communicates with local support agencies and will continue to	Continue and modify per Program HO-5.1.5.

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
developing low-cost housing to appropriate government and non-profit organizations for assistance. Those provisions of the City's ordinance which support affordable housing (e.g., second dwellings, group housing, density bonuses), will be made available to the public in the form of "an affordable housing information brochure". This brochure will include information from the Housing Needs Study completed for the City in July 2005. Timing: Continuous coordination, as necessary, and completion of the brochure in 2016. Responsibility: City Manager, Planning and Building Departments Funding: General Fund	identify affordable housing providers and opportunities. Effectiveness: To incentivize ADU development, Mt. Shasta has an ongoing program to lower and eliminate fees for ADU applications and construction that started in 2018. Since the program's launch: At least 3 applications for ADUs were received and building permits were issued.	
Program HO-3.4.3: To support the development of housing affordable to extremely low-income households, the City shall continue to seek and pursue state and federal funds annually, or as funding becomes available; and grant priority to projects that include units affordable to extremely low-income households. Timing: Seek funding annually to assist extremely low-income households. Responsibility: City Manager Funding: General Fund	Progress: The City has researched the area for non-profit housing developers; however, the City has not found any that are considering the development of SROs in Mt. Shasta at this time. The City will continue to monitor this situation and support development of units affordable to extremely low income households. Effectiveness: The City reviews grant programs and notice of funding availability, however there is limited staff to evaluate when funding is applicable and to be able to apply for and implement programs.	Continue and modify per Program HO-5.1.4.
Program HO-3.5.1: At the time of adoption of any new mitigation fees, the City shall consider the housing needs of low- and moderate- income households. Provisions shall be included for potential fee reductions or other cost reductions for projects where 25 percent or more of the	Progress: The City has adopted new mitigation fees during this Housing Element planning period.	

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
housing would be dedicated to low- and moderate-income persons when a covenant is signed assuring continued use by low- and moderate-income households. Timing: Continually Responsibility: City Council Funding: General Fund	Effectiveness: The City has received limited proposals for low- and moderate- income housing. Fee reductions were considered.	
Program HO-3.5.2: The City will continue to review its planning, permitting and environmental review programs to identify potential constraints to housing development and means by which those constraints may be reduced. Timing: Annually Responsibility: City Manager Funding: General Fund	Progress: Due to limited resources and staffing changes, the City was unable to complete amendments to the Mt. Shasta Municipal Code in the 5 th cycle. Effectiveness: The City has identified potential constraints in its permitting and environmental review programs and proposes amendments to the Mt. Shasta Municipal Code to comply with current State law and reduce potential constraints.	Element includes numerous programs, many of which are mandated by State law, that commit the City to specific regulatory and
Program HO-3.5.3: Pursuant to Government Code Section 65589.7, the City will develop specific procedures to grant priority sewer and water service to those residential developments that include units affordable to lower income households. Timing: 2015 Responsibility: City Manager Funding: General Fund	Progress: The City prioritizes qualifying projects. Effectiveness: The City's existing procedures prioritize service connections for qualifying projects.	Continue and modify per Program HO-1.3.3 that commits the City to establishing written policies and procedures in compliance with GC 65589.7.
Program HO-3.5.4 : The City will monitor the development of new single family and multifamily housing by qualified developers and determine whether the City's development impact fees and conditional use permit	Progress: Due to limited development, resources, and staffing changes, the City has limited data compiled about this.	The monitoring of fees component of the Program is embodied in Program HO-2.3.3.

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
requirements create an unjustified constraint to affordable housing development. Timing: Annually Responsibility: City Council Funding: General Fund	Effectiveness: As part of this update the City will compile and review this information to determine if impact fees are a constraint to housing development and will continue to monitor annually.	The monitoring of conditional use permit requirements aspect of the Program is deleted. The 2023-2031 Housing Element includes numerous programs, many of which are mandated by State law, that commit the City to specific regulatory and procedural changes for the purpose to remove procedural and regulatory requirements that constrain housing production: see Programs HO-2.3.1 through HO-2.3.9.
Program HO-4.1.1: The City shall continue to support efforts of non-profit organizations, such as the Great Northern Services, who undertake rehabilitation programs and apply for State and Federal funds for rehabilitation programs. Timing: Ongoing Responsibility: City Manager Funding: General Fund	Progress: The City continues to support the efforts of organizations that operate rehabilitation programs. Effectiveness: The City has researched non-profit organizations and will continue to identify rehabilitation programs and housing providers.	
Program HO-4.1.2: The City shall use the code enforcement program as a means of keeping track of the condition of the housing stock. This, along with periodic review by Planning Commission and City Council of residential areas needing improvements, could identify needed code enforcement action, necessary improvements to City infrastructure, and/or the opportunity to obtain financing for improvements. Timing: Continually	Progress: As the City becomes aware of issues needing attention, they are addressed. The City has taken action on violations related to health and safety issues on a case-by-case complaint basis. Effectiveness: The City has limited funding and staffing for code enforcement and it is	Discontinued and replaced by Program HO-3.1.1. This is a comprehensive program that commits the City to preparing a Housing Conditions Survey; providing free guidance and technical assistance to homeowners who wish to repair and improve the habitability and weatherization of

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Responsibility: City Manager Funding: General Fund	largely complaint driven; issues are addressed on a case-by-case basis.	existing housing; developing an Owner-Occupied Rehabilitation (OOR) program and seeking funding; supporting organizations that offer zero and \$0 cost rehab and weatherization; and encouraging agencies and non-profits that promote homeowner maintenance and improvement of self-help skills.
Program HO-4.1.3: As information becomes available, the City shall notify or cooperate in notification of owners of homes in need of rehabilitation or weatherization about programs that could help meet rehabilitation needs. The City shall continue to offer free guidance and technical assistance through the Building Department to homeowners who wish to repair and improve existing housing. The City will encourage and, as appropriate, participate in the activities of other agencies promoting homeowner maintenance and improvement self-help skills. Timing: On-going as opportunities are recognized. Responsibility: City Manager Funding: General Fund	Progress: The City continues to provide rehabilitation resources and guidance to homeowners upon request. Effectiveness: The City has received requests and provided guidance/ technical assistance to homeowners.	Continue and modify as per Program HO-3.1.1 described above.
Program HO-4.2.1 : The City shall maintain a list of non-profit organizations interested in the retention and construction of affordable housing and entities qualified and interested in participating in the offer of Opportunity to Purchase and Right of First Refusal, and meet with and assist organizations desiring to maintain affordable housing in the city. The City shall also respond to the property owner on any Federal or	Progress: The City continues to maintain a list of non-profit organizations interested in affordable housing construction and meets with organizations upon request. Effectiveness: Due to lack of application/permit activity, there have been limited opportunities to implement this program.	Continue as Program HO-3.3.2.

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
State notices including Notice of Intent or Opt-Out Notices on local projects. Timing: As needed upon receipt of notices. Responsibility: Planning Department Funding: General Fund Program HO-4.2.2: The City shall continue to monitor "at-risk" subsidiced beauting when subsidice are within 10 years of suriring (Gelifornia).	Progress: The City continues to monitor	
dized housing when subsidies are within 10 years of expiring (California Government Code Section 65583). The City shall publicize existing State and Federal notice requirements to nonprofit developers and property owners of at-risk housing. The City shall also assist in the search for gap funding for "at risk" projects that may decide to pay off existing assisted loans during the course of the planning period, including but not limited to CDBG and California Housing Finance Agency funds. Timing: As needed upon receipt of notices. Responsibility: City Manager Funding: General Fund	"at-risk" subsidized housing and has reached out to property owners of at-risk housing in the past year. Effectiveness: This program appears effective.	gram HO-3.3.1. To minimize the conversion risk of the Pres. George Washington Manor I and Manor II, assisted housing developments, no later than July 30, 2027, the City shall engage the property owners and property managers of these properties. The City shall take actions to retain these units as affordable to lower income households.
Program HO-4.2.3: The City shall consider adopting a condominium conversion ordinance that would limit the ability to convert from rental units to condominium units, taking into account the impact of the conversion on the availability of rental units. City staff shall conduct an analysis of the potential impacts of condominium conversions on the availability of rental housing, study options for a condominium conversion ordinance, and present the analysis and options to the City Council to consider adoption of an ordinance. Timing: Ordinance to be considered in 2016	Progress: The City has not adopted a condominium conversion ordinance. Effectiveness: It appears this program may not be effective and may no longer be needed.	Continue and modify as Program HO-3.4.2, but remove program if not effective during the 6 th cycle.
Responsibility: Planning Department, City Manager Funding: General Fund		

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Program HO 5.1.1: The City shall partner with area social services agencies and non-profit organizations to assess the need for supportive housing types for seniors, people with disabilities (including developmental disabilities), extremely low-income residents, and the homeless, and identify funding sources to develop needed services in the city. Timing: Continually Responsibility: City Manager Funding: General Fund	Progress: Ongoing; the City continues to implement the Uniform Building Code requirements for housing that is accessible for persons with disabilities. Effectiveness: The City has researched area for non-profit housing developers and will continue to identify housing providers and opportunities.	Continue and modify per Program HO-4.3.1(6).
Program HO-5.1.2: The City shall support the development of low-cost child care facilities and job training programs in the city to encourage female householders to enter the job market. The City shall meet with the child care council on an annual basis to review possible childcare needs of the community. Timing: Annually Responsibility: Planning Department Funding: General Fund	Progress: The City will continue to assess the childcare needs of the community. Effectiveness: There have been few opportunities to implement this program.	Continue and modify per Program HO-5.1.3.
Program HO-5.4.1: The City shall support agencies and organizations serving the homeless by annually updating referral information on local homeless agencies. Timing: Annually Responsibility: City Manager Funding: General Fund	Progress: Ongoing Effectiveness: The City delegated its PLHA formula allocation to Siskiyou County. The funds are to be used for a project to provide services and shelter for persons experiencing homelessness.	Continue and modify per Program HO-4.3.1(3).
Program HO-5.4.2 : The City shall assist appropriate public and/or non-profit entities as feasible to develop a shelter for homeless persons in the city by pursuing grant opportunities and providing technical assistance in grant applications for State and Federal funding.	Progress: Ongoing Effectiveness: The City delegated its PLHA formula allocation to Siskiyou County. The funds are to be used for a project to	Continue and modify per Program HO-4.3.1(2).

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Timing: When requested Responsibility: City Manager Funding: CDBG, ESG, or other grant funds	provide services and shelter for persons experiencing homelessness.	
Program HO-6.1.1: The City shall support Pacific Power and Great Northern Service's energy audit and weatherization programs, and provide referrals and participate in informing households that would potentially benefit from these programs as appropriate. The City shall facilitate the weatherization of an average of 10 homes per year during the planning period by providing information on currently available weatherization and energy conservation programs to residents of the City. The City shall have information available for the public at the front counter at City Hall and will distribute related information when appropriate, including distribution through the mail. Timing: Ongoing Responsibility: Building Department Funding: Private and government funds	Progress: The City disseminates information on energy conservation programs. Although one local weatherization program has been discontinued, the City wants to keep and/or find a replacement program. Additionally, the County air pollution control district has an existing program for reduced-cost, efficient wood burning stoves and provides low cost vouchers for wood (with funding every couple of years). Effectiveness: This program appears effective and will be continued.	_
Program HO-6.1.2: The City shall continue to enforce State requirements, including Title 24 of the California Code of Regulations, for energy conservation in new residential projects and encourage residential developers to employ additional energy conservation measures for the siting of buildings, landscaping, and solar access through development standards contained in the Zoning Ordinance, Building Code, and Specific Plans, as appropriate. Timing: Continually Responsibility: Planning Department, Building Department Funding: General Fund	Progress: The City requires compliance with the Zoning Ordinance and California Building Code, including Title 24, to ensure energy conservation in new residential projects. Effectiveness: All new units must comply with Title 24.	•

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
Program HO-7.1.1: The City shall support designated regulatory agencies in the prevention and correction of any reported discrimination in housing. Timing: Continually Responsibility: City Manager Funding: General Fund	Progress: Posters from the California Department of Fair Employment and Housing have been posted at City Hall to assist those with discrimination complaints. As complaints are received, individuals are directed to the appropriate agency. Although there have been no formal complaints filed with the City, the City is periodically contacted about renter and tenants' rights and provides information as applicable. Effectiveness: This program appears effective as residents contact the City with questions.	Continue as part of Program HO-7.1.1, the AFFH action plan.
Program HO-7.1.2: City staff shall refer all complaints regarding housing discrimination of any kind to the State Department of Fair Employment and Housing. The City shall monitor such complaints by checking with the affected agency and the complainant, and consider the need for future action if a trend develops, or if the complaint is not resolved. Timing: Continually as complaints are received. Responsibility: City Manager Funding: General Fund	Progress: Posters from the California Department of Fair Employment and Housing have been posted at City Hall to assist those with discrimination complaints. As complaints are received, individuals are directed to the appropriate agency. Although there have been no formal complaints filed with the City, the City is periodically contacted about renter and tenants' rights and provides information as applicable. Effectiveness: This program appears effective as residents contact the City with questions.	Continue as part of Program HO-7.1.1, the AFFH action plan.
Program HO-7.1.3 : The City shall provide information concerning discrimination compliant procedures to the public at social service centers,	Progress: Posters from the California Department of Fair Employment and Hous-	Continue as part of Program HO-7.1.1, the AFFH action plan.

Implementation Program	Progress/Effectiveness	Applicability in the 2023-2031 Housing Element
the senior center, City Hall, the library, housing projects participating in HUD Housing Choice Voucher Section 8 Programs, and other semi- public places. The information will provide locations and phone numbers of agencies to contact for assistance. This outreach effort will be made to include groups likely to experience discrimination in housing including minority, elderly, handicapped, and lower-income households. Timing: Continually Responsibility: City Manager Funding: General Fund	ing have been posted at City Hall to assist those with discrimination complaints. As complaints are received, individuals are directed to the appropriate agency. Although there have been no formal complaints filed with the City, the City is periodically contacted about renter and tenants' rights and provides information as applicable. Effectiveness: This program appears effective as residents contact the City with questions.	
Overall effectiveness of the 5 th cycle's goals, policies, and related actions in meeting the housing needs of special needs populations (e.g., elderly, persons with disabilities, large households, female-headed households, farmworkers, and persons experiencing homelessness).	The City processed a 12-unit housing project on Carmen Dr. that included 3 affordable units and is working with the developer of another proposed 25-unit affordable housing project on Chestnut St. The City did not have the staff or other resources available to consistently implement programs that specifically target special needs populations.	ment, the City is committed to help fund the implementation of Housing Element programs including programs that address the housing of special needs populations.